



VISION 2020: The Right to Sight-INDIA

2016-17

ANNUAL REPORT

About VISION 2020: The Right to Sight – INDIA

VISION 2020: The Right to Sight – INDIA is part of the global national initiative of the World Health Organisation (WHO) and International Agency for the Prevention of Blindness (IAPB) for reducing avoidable visual impairment by year 2020.

VISION 2020: The Right to Sight – INDIA is a collaborative effort of INGOs, NGOs, eye care organisations in India and the Government to coordinate and advocate for improved eye care programs; to gain and share knowledge and together develop solutions to achieve quality, comprehensive and equitable eye care.

VISION 2020: The Right to Sight – INDIA's programs and action plans are aligned with government's programme of National Programme for Control of Blindness. VISION 2020 INDIA builds the capacity of eye care institutions and strongly promotes quality, equity and comprehensive eye care service provision towards contributing to the national goal.

Our VISION: An India free of avoidable blindness, where every citizen enjoys the gift of sight and the visually challenged has enhanced quality of life as a right.

Our Mission: To work with eye care organisations in India for the elimination of avoidable blindness by provision of equitable and affordable services as well as rehabilitation of visually challenged persons through:

- Development of appropriate policies
- Quality standards
- Advocacy
- Training, and
- Promotion of emerging practices with a special emphasis on the poor and marginalized sections of society and underserved areas.

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FOREWORD

The past year has been a remarkable year for VISION 2020 – INDIA in particular and eye health programme in India, in general. A sustained advocacy effort with the government brought about some significant results.

Some vital steps and actions in collaboration with the government helped in expanding access of eye care services to the unreached in the country.

Advocacy and a spirit of collaboration with the government are central to our work, being embedded in our mission statement. This past year, from among a host of issues being advocated with the government in a sustained manner, some resulted in a positive affirmation.

In a landmark policy level change at a national level, the National Programme for Control of Blindness (NPCB), Government of India, revised the definition of blindness. With the new definition of measuring blindness at $<3/60$, our statistics will be comparable with that of WHO. But more importantly, the decision will impact the neediest and unreached suffering from blindness in the

country and to clear the cataract backlog in the country. The policy change was an exemplary collaborative effort between NPCB, Dr RP Centre, AIIMS and VISION 2020—INDIA.

For some years now government's blindness programme planning suffered from a gap as realistic data on HR and infrastructure of eye care facilities in the country. After sustained advocacy with the government, the much needed national mapping of HR and infrastructure of eye care organisations was initiated as collaboration with NPCB. The resultant comprehensive data will provide vital and realistic inputs for government's programme planning. VISION 2020 – INDIA has been assigned to analyse the results.

In a stupendous achievement keeping with our mission of providing eye care to the north east region, our state plan for Arunachal Pradesh developed last year was initiated in at least one district this year. Brining in ownership of the government was key to the success of the state plan, which was in coordination and collaboration

with the State blindness control programme and State health ministry. The plan has seen some significant progress with three villages declared blindness free in a tripartite MoU between INGO Operation Eye Sight Universal (India), Chandra Prabha Eye Hospital, Jorhat and State government for implementation. In several years, the World Sight Day was observed this year.

Building on our objective of strengthening capacity of our member organisations, we conducted several impactful workshops. Our flagship event, the annual conference was successfully hosted by H V Desai Eye Hospital, Pune with an impressive delegate attendance. With four scientific tracks, the conference proved to be a platform for sharing knowledge and best practices. We thank Col M Deshpande and his team for the making the conference successful.



Dr Sara Varughese
President

World Sight Day, the key global event for raising awareness was an inspiring show of partnership of the government, our members and the civil society to create awareness on eye health.

As we step into the next year, we move with the new strategic plan (April 2017 – March 2021).

The latest strategic plan is ready for implementation. The development of the plan was an exhaustive exercise. The diligent process involved a review of the old strategic plan. Extensive discussions with insightful suggestions from members and government officials, brainstorming with the board members all went into developing the latest 4 year plan.

We take this opportunity to thank NPCB and our member organisations for all their support.

We are glad to present the annual report and audited financial statement for the financial year 2016 – 17.



Phanindra Babu Nukella, Ph.D.
CEO

INTRODUCTION

The annual report of VISION 2020: The Right to Sight – INDIA is charted on our strategic plan, which is our core document. It provides us the road map to our goal of eliminating the major causes of avoidable blindness.

Our main activities fall under the three overarching approach of ensuring equitable, comprehensive and quality eye care.

Organisational Development: you will find our meetings and activities centred on the secretariat.

Thematic Workshops: we conduct a number of workshops requested by our members on themes that are largely non - clinical but pertain to the ancillary departments.

Advocacy – we advocate on a large number in discussion with our Board. The Secretariat along

with select Board members discusses such issues with the central and state government.

Every year, when we look back at the work, activities, meetings, workshops conducted through the year. We do so with a hope that we have made some progress, taken some significant steps towards our aim of eliminating avoidable visual impairment. Our endeavour is teamwork, a collaborative effort of our member organisations.

This year too, we continued some of our commitments that we had started last year and took on some new ones under our

The annual report 2016 – 17 provides highlights of all the important activities of VISION 2020 – INDIA during April 2016 - March 2017.

ACTIVITIES

Quality Eye Care

According to our five - year strategic plan, to achieve quality eyecare, VISION 2020 – INDIA has planned to work with organisations in mapping human resource gaps and chart out a plan for developing human resources. To build human resource capacity, VISION 2020 - INDIA has designed hospital based clinical and non- clinical training programs keeping in mind the importance of quality in eye care services.

Three broad activities have been identified for this activity: Strategic Planning & Team Building (for a holistic development of all the departments of a hospital); Peer Reviewed Quality workshops (assessing the gaps in quality in all departments of a hospital and addressing them) and Hospital Based Skill Development Programmes (for the clinical skill up gradation of ophthalmologists and other allied professionals).

STRATEGIC PLANNING AND TEAM BUILDING WORKSHOPS

The objective of the Strategic Planning and Team Building Workshop is towards developing a road – map for an organisation’s future development involving all the departments.

Two Strategic Planning and Team Building workshops were held this year. One at Fatima Hospital, Gorakhpur, Uttar Pradesh and the second one at MGM Eye Institute, Raipur, Chhattisgarh.

Fatima Hospital is a 125 bedded general hospital with 25 medical disciplines including community ophthalmology as



Strategic Plan workshop at Fatima Hospital

"This workshop was very well designed, involves everyone from top to bottom. It has made an impact among the staff for their responsibilities towards their work and importance of strength of the team in the organization".

Dr. Deepshikha Agrawal, Director, MGM Eye Institute.

an integral part of it. The two day workshop conducted on 20 & 21 August, 2016 was attended by management team, doctors and other staff of the ophthalmology department.

MGM Eye Institute is a tertiary eye institute located in Raipur, capital of Chhattisgarh. It is a self sustained not for profit organisation providing services to the economically underprivileged. The Strategic Planning and Team Building workshop was held here on 27 & 28 August 2016. Both the workshops were conducted by Col Dr. M Deshpande, Chief Medical Director, HV Desai Eye Hospital.



The Peer review in progress

PEER QUALITY REVIEW

The aim of Peer Quality Review is to help improve the quality standards of all departments in a hospital. A two – day Peer Quality Review was conducted from 4 to 6 October 2016 at CL Gupta Eye Institute, Moradabad, Uttar Pradesh. Ms Anshu Bhargav, NABH consultant, from LVPEI supported this programme and conducted it over 3 days.

"Dr Bhargav's visit has been most useful and empowering as she has enabled the staff to take up ownership in driving the process forward by sharing knowledge as well as sharing templates. This visit was a turning point in our pursuit and understanding of the NABH quality process and we hope to translate it into a positive accreditation process soon,"

Dr Ashi Khurana, Vice chairman, C L Gupta Eye Institute.

HUMAN RESOURCE MAPPING

For better planning of blindness control program across the country, the strategic information on availability of eye care human resources and eye care infrastructure is indispensable. Such information available presently is a decade old.

VISION 2020 – INDIA consistently advocated with the government to carry out a comprehensive survey on human resource and infrastructure to refresh the available data with the deadline of year 2020 nearing. A nationwide mapping of human resource and infrastructure of the eye care service providers in the country was launched in March 2017 and is currently in process. This much required survey aims to equip the government with vital information in the gaps in human resource and infrastructure to better design the national eye care programmes to achieve the goal of eliminating avoidable blindness by 2020. With the previous such a survey conducted in 2003, there was a need to update the data.

The NPCB entrusted VISION 2020 – INDIA with the gigantic task of supporting the HR mapping - designing the online data collection tool and providing orientation to the Government State Programme Officers and District Programme Managers of all states/UTs. With the collected data from across the country, VISION 2020 –INDIA will analyse it to produce a report for the government toward the end of 2017.

This gigantic comprehensive survey has been designed to include all types of eye care facilities in the country– right from government, private, NGO hospitals, individual ophthalmologists to other facilities such as Railway, Army, ESI hospitals, etc.

“This mammoth exercise is being made possible with the active support of our member organisations in providing orientation at state level,” said Mr Phanindra Babu Nukella, CEO, VISION 2020 – INDIA. “We sincerely thank them all for their support.” “As on 1 April, 18 states have been covered, where the orientation has been completed” said Mr Mrinal Madhaw, Programme Manager, VISION 2020 – INDIA. “We are providing orientation to the SPOs and DPMs who in turn will now contact all the eye care service providers to get the required data,” he said. The online tool is available on the VISION 2020 – INDIA website with an address by Dr Promila Gupta, DDG (O) through a video.

“The survey will help in planning our programme properly, focus on areas of gap and identify what facilities are required in which area. It will help the states themselves to plan the future and project in the NHM agenda. So let’s hold hands and together make it a success,” says DDG Dr Promila Gupta in her message through the video.

EQUITABLE EYE CARE

Equity is about the fair distribution of all resources throughout a group of people according to population, not individual need. Equity means not discriminating between people of different ethnicity, religion, age, gender, or social class, and delivering services in an acceptable, accessible, and affordable way.

VISION 2020 – INDIA looks at three important steps to bring about equity in eye care services:

- ➔ Identification of equity related gaps in the services being provided by conducting an analysis in certain selected districts
- ➔ Build capacities of partner organisations: developing and implementing pilot projects which can then be replicated at other places
- ➔ Advocating for changes in policies and programs to ensure that the underserved areas, such as North East states, are given due consideration.



Meeting for developing Action Plan for the prevention of avoidable blindness and visual impairment in Arunachal Pradesh in progress at Itanagar

In 2016, VISION2020 - INDIA developed a state plan for Arunachal Pradesh. This was as per our strategic plan to strengthen the north eastern states towards ensuring equitable eye care.

Arunachal Pradesh is the second highest blindness prevalent state in the country at 2.28%. Limited manpower, financial constraint and geographical barriers were the challenges when we facilitated the development of the state plan.

Success of ABFAR project

Phutak Sawin, aged 84 was residing in Galenja Ponthai village with his small family of wife, son and a daughter. As a result of an accident, this ex army man's one side of the body was paralysed. It also hampered his vision. Although he recovered from the effect of the paralyses, he neglected his eye.

Two years back doctors advised Phutak cataract surgery. However he could not do it because of his negligence and lack of awareness on facilities for cataract surgeries. Quality of life suffered due to low vision and Phutak faced problems in performing his normal day to day activities.



Phutak Sawin

In 2016 under the Avoidable Blindness Free Village Arunachal (ABFAR) project, a screening camp was organised in Galenja singpho village. ASHA workers involved in a door – to – door information drive for the camp. At the camp, Phutak was detected with bi-lateral cataract. Mr. Phutak was reluctant for treatment as he was afraid of surgical procedure. But trained ASHA worker belonging to the same tribal community as Phutak motivated him to undergo the cataract surgery.

Today, under the (ABFAR) project, Phutak Sawin is a happy man.

Bringing in the ownership of the government was key to the success of the state plan. VISION 2020 – INDIA was successful in developing the state plan jointly in coordination and collaboration with the State blindness control programme and State health ministry.

A tripartite MoU was signed between INGO Operation EyeSight Universal (India), Chandra Prabha Eye Hospital, Jorhat and State government for implementation.

Since the implementation of the plan community level impact has been substantial with 300 surgeries where none were carried out earlier and 3 villages to be declared avoidable blindness free by May this year.

The eye care fraternity seems to have a boost in their arm and encouraged the first world sight day event was held in the state this year.

COMPREHENSIVE EYE CARE

In order to eliminate the causes of avoidable blindness it is imperative to look at eye care and health in a comprehensive manner and address all pertinent issues rather than focus on only the leading cause of avoidable blindness. Comprehensive eye care comprises of three factors –

- ➔ Comprehensive eye examination
- ➔ Comprehensive eye care services
- ➔ Comprehensive eye care system

VISION 2020 – INDIA works towards developing all three above mentioned factors.

A systematic review of 'Prevalence of Refractive Error in adults in India' was initiated under the aegis of VISION 2020 – INDIA supported by Orbis International, India.

Refractive Errors (RE) is an avoidable cause of visual impairment and blindness in all age group and remains a major public health problem in India. The purpose of the review was to estimate the

prevalence of refractive errors in adults aged ≥ 30 years.

The review now awaits publication in a peer reviewed journal to make its finding public.

Optometrist, Sethu Sheeladevi, Division of Optometry and Visual Sciences, School of Health Sciences, London is the author of this review.

ORGANISATION DEVELOPMENT

New Strategic Plan Developed

The Strategic Plan document for April 2017 – March 2021 was developed. This core document for our organisation, the base for our activities to achieve our goal takes over from the previous five year plan that closed in 2016. An external consultant reviewed the progress of the previous plan, consulted 25 of our select member organisations for their suggestions and feedback, held several rounds of discussion and deliberations with the VISION 2020 – INDIA board and the CEO to produce the final plan.

The Strategic Framework is built around three objectives and four enabling strategies:

Objectives (3)

1. Ensuring Equitable Access (Gender, Geography and other vulnerabilities)
2. Establishing and Strengthening Best Practice towards quality and comprehensive eye health services
3. Strengthening Smaller Eye Health Organizations

Enabling Strategies (4)

1. Advocacy (with the government, members and other stakeholders)



Brain storming for developing the strategic plan

2. Supportive Evidence (Innovations/evidence/technical specialisation),
3. Membership Development
4. Partnership (with Government, resource organisations, stakeholders)

The Strategic Framework for VISION 2020 - INDIA (2017-2021) builds on the work on strategic objectives and enabling strategies that had been prepared by the team led by Ms Elizabeth Kurian, Mr B. Kashinath and Mr Govind Hari and incorporates discussions with select members, the VISION2020 INDIA Board and staff.



ANNUAL CONFERENCE

"I applaud VISION2020 – INDIA for organising this conference promoting eye care for all involving all stakeholders especially the government,"

Ms Dharitri Panda, (then) Joint Secretary, NPCB

*"This conference was the right gathering for achieving the task of equitable, accessible way of eliminating Blindness" Dr Promila Gupta, DDG (O), NPCB, GoI
Great show by HV Desai Eye Hospital indeed. Glad I could make it,"*

Atul Kumar, Chief, Dr R P Centre, AIIMS

A large number of NGO hospitals working in India in community eye care face a wide spectrum of challenges. This can range from issues within the hospital, both clinical and non clinical, in the community of myths and lack of awareness, poverty, gender inequity and of difficult terrains. There was a felt need for a common space for convergence to share diverse experiences, share new information gathered to build the capacity of such hospitals and organisations.

Over the years, the national conference has created a niche for itself among eye hospitals and organisations working in the community. All cadres involved in community eye care congregate to share their learning and experiences. The 12th annual conference conducted on 4 & 5 June 2016 at Pune was in line of this series. The flagship event of VISION 2020 – INDIA, the conference titled 'Eye Care for All' was commendably hosted by PBMA's HV Desai Eye Hospital.

The 22 conference sessions across two days discussed and deliberated different aspects of community eye health. The topics ranged from leadership to outreach management to quality in OT to skill enhancement for optometrists. It was a comprehensive, holistic learning for community eye hospitals packed in two days.

Nearly 600 participated - ophthalmologists, optometrists, practitioners, program managers, planners, and other service providers. All gathered with a common commitment to the goal of prevention of blindness.



One of the main highlights of the Pune conference was a free-wheeling interaction with the Joint Secretary, NPCB, Ministry of Health and Family Welfare, Government of India with the conference delegates. The interaction was a first of its kind.

In a free – wheeling discussion which lasted for nearly 60 minutes, the Joint Secretary spoke about a number of issues including the pending DBSC dues, the need to narrow the gap in demand and supply of cornea in the country and further strengthening the partnership between the government and NGOs working in eye care.

Conference Tracks

Leadership and Service Excellence

Eye Care Delivery to the Unreached

Improving the Patient Outcomes in Cataract Surgery

Skill Enhancement for Optometrist/ Ophthalmic Assistants

AWARDS



The Dharamsey Nansey award being presented.

Two awards instituted by VISION 2020 – INDIA were presented at the inaugural. Dharamsey Nansey Award was presented to Pushpagiri Vitero Retina Institute, Hyderabad and the SN Shah award to Udaygiri Lions Eye Hospital, Latur.

A three-member jury assessed the applications received for these awards.



SN Shah award being presented



A special session was held with the Joint Secretary, head of NPCB at the conference.

ZONAL MEETINGS

Zonal meetings are a way of connecting with our member organisations across the country with the objective to learn about issues at a regional level and try and find a solution for it.

Two zonal meetings were held in the year. East zone meeting was conducted on 23 July 2016 at JPM Rotary Eye Hospital and Research Centre, Cuttack, Odisha. Forty five delegates participated in the meeting covering the states of - Odisha, West Bengal, Jharkhand and Bihar.

A special session on 'Entry Level NABH Accreditation and Leadership' was also organised after the zonal meeting.



The east zone meeting in progress

The South zone meeting was organised at Sankar Foundation Eye Hospital, Vishakhapatnam, Andhra Pradesh on 4 September 2016.

BOARD MEETINGS

The VISION 2020 – INDIA board meets 4 times in a year. Progress of the strategic plan that governs the road map towards achieving the 2020 goal is the main agenda for discussion.



The 50th Board meeting was held in Pune.



The 51st Board meeting was held in Hyderabad

52nd Board meeting of VISION 2020 – INDIA held in Delhi on 8 December 2016 at Delhi.

This board meeting was significant. The Joint Secretary, NPCB, Ministry of Health and Family Welfare, Government of India, Shri Lav Agarwal, who is an advisor to our Board, attended the meeting.

During the meeting, the Joint Secretary showed his keenness to eliminate the backlog of cataract in the country in a "mission mode". Acting upon his suggestion, VISION 2020 – INDIA has submitted a comprehensive concept note to the Joint Secretary on cataract backlog free India.

Eye donation – while many pledge their eyes, they ultimately do not end up in actually donating their eyes post death. Family members play a huge role at this stage. He felt there should be a system of utilising eyes post death and sensitize family members to respect the wish of the deceased.

The 53rd Board meeting of the fourth quarter was held at Jaipur on 18 February 2017.



The Joint Secretary, NPCB, Ministry of Health and Family Welfare, Government of India, Shri Lav Agarwal, who is an advisor to the Board, attended the Board meeting.



The 53rd Board meeting was held at Jaipur.

MEMBER VISIT

Visiting member organisations is a way to understand their work at close quarters, meet the entire team at the organisation and also try and understand issues faced by them in detail. In this year, the VISION 2020 - INDIA team visited:

MGM Eye Hospital and Chhattisgarh Eye Hospital on 5 August 2016. CEO, Mr Phanindra Babu visited both the hospitals.



VISION 2020 INDIA at Kalyanam Karoti



At Bhakti Vedanta Eye Hospital, Barsana.

Arunodaya Deseret Eye Hospital: 5 August, 2016. The team VISION 2020 – INDIA visited the hospital in Delhi NCR.

Raj Eye Hospital: Mr Phanindra Babu, CEO, VISION 2020 – INDIA along with Col Dr M Deshpande and Mr Ajeet Singh visited Raj Eye Hospital, Gorakhpaur, Uttar Pradesh on 22 August 2016

Kalyanam Karothi at Mathura and Bhakti Vedanta Eye Hospital, Barsana on 23 September 2016. CEO, Mr Phanindra Babu, Programme Manager, Mr Mrinal Madhaw and Communications Officer, Ms Sridevi Sunderarajan visited the hospitals.

AIOS Conference

VISION 2020 – INDIA participated in the All India Ophthalmology Conference at Jaipur. Our session was on 'Expanding paradigms of eye care: drawing in and reaching out'. NPCB official also made a presentation in this session.



Stall at AIOS, Jaipur

THEMATIC WORKSHOPS

In our series of capacity and knowledge building workshops, two were conducted. One was on Managing Medico Legal Issues and the other on Cost Management in NGO Hospitals. These topics were selected by a popular response from our member organisations.

Managing Medico Legal Issues

A daylong workshop was organised in collaboration with Sankar Foundation Eye Hospital.

The workshop deliberated on key issues in human resources, patient care, medical negligence and statutory compliances. Discussions on clinical care of patients, hospital capabilities and its quality protocols, dealing with product quality issues, consumer cases and RTI, dealing with false cases, dealing with media (especially in unanticipated scenario) were also deliberated.

Prof. K.V.S. Sarma, Professor, NALSAR University of Law and Dr. P.Bhaskara Mohan, Advocate, High court of Judicature at Telengana and Andhra Pradesh were the eminent faculty for the workshop.

"The workshop is an eye opener. Being a clinician I was not aware of these issues which are very important for holistic growth of the organisation."

**Dr Manish Mahendra,
Khairabad Eye Hospital.**



Ms Mani Mala Inaugurating the work shop

Workshop on Cost Management in NGO Hospitals

The one day workshop was about exploring cost control and cost efficiency without compromising the quality or quantum of services provided. The focus was on comprehensive cost management and not just on absolute reduction of cost. It was well attended by leaders, Doctors, administrators, finance managers and coordinators who play an important role in cost management.

54 delegates from 17 organisations from 10 states participated in the workshop.



Workshop on Cost Management in progress

Professionals involved in the administration & program management benefitted from the workshop.

Capacities building of select staff of Sankar Eye Foundation on success story writing, photography and newsletter.

HIGHLIGHTS

WHO SEARO Regional Expert Group Consultation

A one day **Regional Expert Group Consultation – Accelerating Actions for Prevention of Blindness** was held by WHO SEARO from 13-15 December, 2016 at Hyderabad.

Mr Phanindra Babu Nukella, CEO, VISION 2020 – INDIA participated in the consultation making a presentation on outcome on recommendations to address cataract issue out of a group work.



ADVOCACY

World Sight Day

VISION 2020 – INDIA joined the global eye health community in observing the World Sight Day in the southern city of Hyderabad, Telangana. An awareness walk and a seminar, truly representing the theme of the world sight day – **Stronger Together** was held in Hyderabad. With presence on radio and digital media the reach was pan – India. All member organisations in the state and the central and state blindness programme were together to create awareness on eye health.

On World Sight Day – 13 October, a two kms walk 'Walk for Vision' was held to raise awareness on avoidable blindness and the need for better eye health among the public.

Sri C. Laxma Reddy, Minister for Health, Medical & Family Welfare, government of Telangana flagged off the Walk for Vision.

The walk saw an encouraging participation of nearly 850 led by **Sri C. Laxma Reddy** who joined the walkers for nearly a kilometer. Dr Promila Gupta, DDG, NPCB; Mr Ziley Singh Vical, Deputy Secretary,



The walk was flagged off by Sri C. Laxma Reddy, Minister for Health, Medical & Family Welfare, government of Telangana

NPCB; and Dr V K Tewari, Education and Information Officer, NPCB participated in the walk along with Dr Sara Varughese, President; Dr. Jennifer Basaiawmoit, Vice President, VISION 2020 – INDIA and other members from VISION 2020 – INDIA.

Stronger Together – a partnership seminar on the theme of the World Sight Day 2016 was held on the eve of WSD, 12 October 2016 at hotel Taj Banjara, Hyderabad. The seminar sought to present the perspective of all the concerned stakeholders in eye care. The six panelists presented views from: NGO, INGO, optometry fraternity, government from the centre, corporate observing CSR and public-private partnership. The panelists were: Dr T P Das, Mr Kashinath Bhoosnurmath, Mr Vinod Daniel, Dr Promila Gupta, Mr S Madhavan and Dr GVS Murthy respectively.

In addition, both in Delhi and Hyderabad, messages on prevention of avoidable blindness were aired through All India Radio FM channels (Gold and Rainbow) in Hindi in Delhi, and in Telugu in Hyderabad (Rainbow) as supported by NPCB/GoI.



Stronger Together – a partnership seminar on the theme of the World Sight Day 2016

HMIS DEVELOPMENT

Health Management Information System (HMIS) is a crucial system for claiming DBSC amount by the NGOs from the state government. For some years now several persistent issues have been plaguing the system compromising on its efficiency. VISION 2020 – INDIA has been constantly advocating with the government on this issue, representing the concerns of its member organisations.

Some immediate steps in this regard were taken by the Joint Secretary. Ernst & Young Ltd was appointed by NPCB to conceptualise the system. Further to the report by Ernst & Young Ltd, NPCB had sought to appoint an expert committee.

NEW MEMBERS

Three new members joined VISION 2020 – INDIA.

Name of Organisation	Zone	Category
Pellucid Healthcare Networks Pvt. Ltd.	South Zone	Corporate
Lions Club of Jamalpur Welfare Trust	East Zone	Institutional
Balanagar Lions Eye Hospital	South Zone	Associate



Audit Report





**AUDITOR'S REPORT TO THE MEMBERS OF
VISION 2020 THE RIGHT TO SIGHT- INDIA**

We have audited the attached Balance Sheet of Vision 2020 The Right to Sight - India as at 31st March, 2017 and also the Income & Expenditure Account for the year ended on that date annexed thereto. These financial statements are the responsibility of the society's Management. Our responsibility is to express an opinion on these Financial Statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in India. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by society's management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion and to the best of our information and according to the explanations given to us, the said Financial Statements read together with the notes to Notes to Accounts, give the information required, in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India :

- (i) in the case of the Balance Sheet, of the state of affairs of the above-named Society as at March 31, 2017 ; and
- (ii) in the case of the Income & Expenditure Account, of the excess of income over expenditure for the accounting year ended on the date.



For Koshi & George
Chartered Accountants
(Reg.No.003926N)

G. Koshi
George Koshi
Partner
(M.No.82961)

Place: New Delhi
Date : 23.05.2017

VISION 2020 THE RIGHT TO SIGHT - INDIA
 Regd Office: LIACO Building, No. 72, Kuruvikaran Salai, Gandhi nagar, Madurai - 625020, TN
 Admin. Office : D-21, 2nd floor, Corporate Park, Sector - 21, Dwarka, New Delhi - 110077

BALANCE SHEET AS ON MARCH 31, 2017

SOURCES OF FUNDS	SCHEDULE	As on	
		31.3.2017	31.3.2016
Corpus Fund		203,868	203,868
GENERAL FUND			
Opening Balance		1,682,188	2,392,002
Less: Fc Receipts Transferred to Unutilised Programe grant (FC)		523,401	(431,759)
Add: Excess of Income over expenditure		881,816	(278,055)
		2,040,603	1,682,188
CURRENT LIABILITIES & PROVISIONS			
Provision for Annual Leave		424,583	424,583
Provision for Staff Gratuity		300,000	300,000
Reimbursement		704	
Unutilised Programme Grant (FC)			
Opening Balance		180,955	72,380
Add: transfer from General Fund		523,401	431,759
Add : Received During the Year		5,986,344	4,198,273
Less: Expended During the Year		6,675,694	(4,521,457)
		15,006	180,955
TOTAL		2,984,763	2,791,593
APPLICATION OF FUNDS			
FIXED ASSETS	"A"		
Gross Block		1,033,834	1,033,834
Less: Depreciation		791,277	756,281
Net Block		242,558	277,553
Cash and Bank Balances	"B"	2,450,798	2,208,820
Other Current Assets	"C"	291,407	305,220
TOTAL	"H"	2,984,763	2,791,593

NOTES TO ACCOUNTS

In terms of our report of even date attached

For Koshi & George
 Chartered Accountants
 (Reg.No.003926N)



George Koshi
 Partner
 M.No.82961

For Vision 2020 The Right To Sight - India

George Koshi President
Sanjay... Treasurer
... Chief Executive Officer

New Delhi
 May 23, 2017

VISION 2020 THE RIGHT TO SIGHT - INDIA

Regd Office: LIACO Building, No. 72, Kuruvikaran Salai, Gandhi nagar; Madurai - 625020, TN
Admin. Office : D-21, 2nd floor, Corporate Park, Sector - 21, Dwarka, New Delhi - 110027

INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED MARCH 31, 2017

	SCHEDULE	Current year (Rs.)	Previous year (Rs.)
INCOME			
TRANSFER FROM PROGRAMME GRANT ADVANCE (DIRECT)	"D"	5,407,365	3,253,126
TRANSFER FROM PROGRAMME GRANT ADVANCE (INDIRECT)	"E"	1,268,329	1,268,331
PROGRAMME GRANT - LOCAL			275,750
Membership Annual Subscription		2,661,569	2,635,687
Membership registration		80,000	50,000
Other Income		855,810	801,134
Bank Interest		30,570	27,918
Interest on FDs		197,364	402,216
TOTAL		10,501,006	8,714,162
EXPENDITURE			
PROGRAMME GRANT EXPENSES	"D"	5,407,365	3,253,126
PROGRAMME INDIRECT EXPENDITURE	"E"	1,268,329	1,268,331
PROGRAMME DIRECT EXPENDITURE	"F"	1,647,776	3,087,051
PROGRAMME INDIRECT EXPENDITURE	"G"	1,260,725	1,339,353
OTHER EXPENDITURE		-	614
Depreciation for the year		34,996	43,741
TOTAL		9,619,190	8,992,217
Excess of income over expenditure transferred to General Fund		881,816	(278,055)
NOTES TO ACCOUNTS			
"H"			

In terms of our report of even date attached

For Koshi & George
Chartered Accountants
(Reg.No.003926N)

For Vision 2020 The Right To Sight - India



New Delhi
May 23, 2017

G. Koshi
George Koshi
Partner
M.No.82961

Sanjay
President

P. Anand
Treasurer

Harish
Chief Executive Officer

VISION 2020 THE RIGHT TO SIGHT - INDIA
 Regd Office: LIACO Building, No. 72, Kuruvikaran Salai, Gandhi nagar, Madurai - 625020, TN
 Admin. Office : D-21, 2nd floor, Corporate Park, Sector - 21, Dwarka, New Delhi - 110077

CONSOLIDATED RECEIPTS AND PAYMENTS ACCOUNT FOR THE YEAR ENDED MARCH 31, 2017

Receipts	Amount Local	Amount FC	Total	Payments	Schedule	Amount Local	Amount FC	Total
Opening balance:								
Cash in hand	1,975	8,734	10,709	PROGRAMME GRANT EXPENSES	"D"		5,407,365	5,407,365
Cash at bank :		128,685	128,685					
Axis Bank	70,588		70,588	PROGRAMME GRANT INDIRECT PAYMENTS	"E"		1,268,329	1,268,329
Indian Overseas Bank	12,071		12,071					
Fixed deposit	1,782,899		1,782,899	PROGRAMME DIRECT PAYMENTS	"F"	1,647,776		1,647,776
FDS - Corpus	203,868		203,868	PROGRAMME INDIRECT PAYMENTS	"G"	1,260,725		1,260,725
PROGRAMME GRANT - FCRA		5,986,344	5,986,344	Programme Advance			1,127	1,127
Membership Annual Subscription	2,234,393	427,176	2,661,569	Venkataramana digital Imaging		2,071		2,071
Membership registration	80,000		80,000	TDS Recoverable		39,068		39,068
Other Income	788,326	67,484	855,810					
Bank Interest	1,829	28,741	30,570	Closing balance :				
Interest on FDS -Axis Bank	41,358		41,358	Cash in hand		1,091	3,918	5,009
Interest on FDS - Indian Overseas Bank	156,006		156,006	Cash at bank :				
Income tax refund	28,180		28,180	Axis Bank		(47,003)		(47,003)
Reimbursement	704		704	Flexi Deposit Axis bank		342,721		342,721
Clear Trip	27,899		27,899	Indian Overseas Bank		40,873	(33,575)	7,298
				Fixed deposit		2,142,773		2,142,773
	5,430,096	6,647,163	12,077,259			5,430,096	6,647,163	12,077,259

In terms of our report of even date attached



For Koshi & George
 Chartered Accountants
 (Reg.No.003926N)
G. Koshi
 George Koshi
 Partner
 M.No.82961

For Vision 2020 The Right To Sight - India

Santosh President
Dr. Anon Treasurer
Ravish Chief Executive Officer

New Delhi
 May 23, 2017

VISION 2020 THE RIGHT TO SIGHT - INDIA
 Regd Office: LIACO Building, No. 72, Kuruvikaran Salai, Gandhi nagar, Madurai - 625020, TN
 Admin. Office : D-21, 2nd floor, Corporate Park, Sector - 21, Dwarka, New Delhi - 110077

**CONSOLIDATED
 SCHEDULE OF FIXED ASSETS AS AT MARCH 31, 2017**

SCHEDULE : A

Fixed Assets Description	GROSS BLOCK					DEPRECIATION				NET BLOCK	
	As on 31.3.2016	Additions		Sale /Adjustment	As on 31.3.2017	Up to 31.3.2016	Adjustment	For the year	Up to 31.3.2017	As on 31.3.2016	As on 31.3.2017
		Before Sept 2016	After Sept 2016								
Computer, Printers & Peripherals	432,308	-	-	-	432,308	427,632	-	2,806	430,438	4,676	1,870
Furniture & fixtures	343,007	-	-	-	343,007	168,174	-	17,483	185,657	174,833	157,350
Office Equipments	248,919	-	-	-	248,919	158,066	-	13,628	171,694	90,853	77,225
Kitchen Utensils	9,600	-	-	-	9,600	2,409	-	1,079	3,488	7,191	6,112
	1,033,834	-	-	-	1,033,834	756,281	-	34,996	791,277	277,553	242,558



VISION 2020 THE RIGHT TO SIGHT - INDIA

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**SCHEDULES TO THE BALANCE SHEET
ACCOUNTING YEAR : 2016-17**

SCHEDULE B CASH AND BANK BALANCES	FC	Local	As at 31.3.2017 (INR)	As at 31.3.2016 (INR)
Cash in Hand	3,918	1,091	5,009	10,709
Balance with Bank Accounts:				
- In Savings Account - FCRA	(33,575)	-	(33,575)	128,685
- In Current/Saving Account - IOB Local	-	40,873	40,873	82,659
- Saving account Axis local	-	(47,003)	(47,003)	
- Flexi Deposit	-	342,721	342,721	
- In Fixed Deposit	-	2,142,773	2,142,773	1,986,767
	(29,657)	2,480,455	2,450,798	2,208,820
SCHEDULE C OTHER CURRENT ASSETS				
Security Deposit :				
- Rent	-	180,000	180,000	180,000
Programme Advance	36,878	-	36,878	35,751
TDS Receivable	22,500	49,958	72,458	61,570
Other Advances	-	2,071	2,071	27,899
	59,378	232,029	291,407	305,220



VISION 2020 THE RIGHT TO SIGHT - INDIA

**FOREIGN CONTRIBUTION
SCHEDULES TO THE RECEIPTS & PAYMENTS ACCOUNT
ACCOUNTING YEAR : 2016-17**

EXPENDITURE	F.Y.2016-17 (INR)	F.Y.2015-16 (INR) -
SCHEDULE - D		
<u>PROGRAMME DIRECT EXPENDITURE</u>		
Consultancy-Programme	405,000	
IAPB Action Plan	-	790,047
World sight Day	314,030	48,304
LFW - North East Situational Analysis	402,601	349,877
Meeting/Seminar/Workshop/Conferences	1,095,726	-
Programme Salary & Organization Development	3,190,008	2,002,886
Equitable Access to Eye Health	-	62,012
	5,407,365	3,253,126
SCHEDULE - E		
<u>PROGRAMME INDIRECT EXPENDITURE</u>		
Bank Charges	2,811	1,598
House Keeping Expenses	638	4,800
Travel & Conveyance	29,340	7,801
Office Rent	607,517	667,775
Office Supplies & Refreshment	-	14,143
Repairs & Maintenance	12,650	22,250
Printing & Stationery	37,203	60,223
Telephone, & Communication	39,830	57,130
Salaries	536,283	406,480
Postage and Couriers	2,056	26,131
	1,268,329	1,268,331
TOTAL PROGRAMME GRANT EXPENSES	6,675,694	4,521,457



VISION 2020 THE RIGHT TO SIGHT - INDIA

Regd Office: LIACO Building, No. 72, Kuruvikaran Salai, Gandhi nagar, Madurai - 625020, TN

Admin. Office : D-21, 2nd floor, Corporate Park, Sector - 21, Dwarka, New Delhi - 110077

**SCHEDULES TO THE INCOME & EXPENDITURE ACCOUNT
ACCOUNTING YEAR : 2016-17**

EXPENDITURE	Amount Rs	Total
SCHEDULE : F PROGRAMME DIRECT EXPENDITURE		
Program Salary & Organizational Development	1,112,648	
World sight Day	408,313	
Meeting/Seminar/Workshop/Conferences	126,815	
		1,647,776
Total Programme Direct Expenditure		1,647,776
SCHEDULE : G PROGRAMME INDIRECT EXPENDITURE		
Audit Fees	41,400	
Bank Charges	1,442	
Electricity and Water	64,565	
House Keeping Expenses	22,670	
Printing & Stationery	35,176	
Local Travel	36,270	
Postage and Courier Charges	42,898	
Office Maintenance	38,340	
Salaries & Allowances	817,124	
Staff welfare	11,413	
Website	83,000	
Festival Allowance	2,090	
Repairs and Maintenance	12,928	
Telephone & Communication	51,409	
		1,260,725
Total Programme Indirect Expenditure		1,260,725
TOTAL PROGRAMME GRANT EXPENSES		2,908,501



VISION 2020 THE RIGHT TO SIGHT - INDIA
D-21, 2nd floor, Corporate Park, Sector - 21, Dwarka, New Delhi - 110077

**FOREIGN CONTRIBUTION
BALANCE SHEET AS ON MARCH 31, 2017**

SOURCES OF FUNDS	SCHEDULE	As on	
		31.3.2017	31.3.2016
GENERAL FUND			
Opening Balance		377,409	377,409
Add : Assets Purchased During the Year			377,409
UNUTILISED PROGRAMME GRANT			
Opening Balance		180,955	72,381
Add : Received During the Year		6,509,745	4,630,032
Less: Expended During the Year		6,675,694	4,521,457
		15,006	180,955
TOTAL		392,416	558,365
APPLICATION OF FUNDS			
FIXED ASSETS	"A"	362,694	362,694
Programme Advance		36,878	35,751
TDS Receivable		22,500	22,500
CASH & BANK BALANCES :-			
- Cash in Hand		3,918	8,734
- Cash at Bank		(33,575)	128,685
		(29,657)	137,419
TOTAL		392,416	558,364

In terms of our report of even date attached



For Koshi & George
Chartered Accountants
(Reg.No.003926N)
George Koshi
George Koshi
Partner
M.No.82961

New Delhi
May 23, 2017

For VISION 2020 The Right To Sight - INDIA


Sanjay
President

Pr. George
Treasurer

Harish
Chief Executive Officer

VISION 2020 THE RIGHT TO SIGHT - INDIA
D-21, 2nd floor, Corporate Park, Sector - 21, Dwarka, New Delhi - 110077

**FOREIGN CONTRIBUTION
INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED MARCH 31, 2017**

	SCHEDULE	Current year (Rs.)
INCOME		
PROGRAMME GRANT		
- Light of the world		557,845
- CBM		1,015,000
- Operation Eyesight Universal		790,810
- ORBIS International		1,776,850
- Sightsavers International		1,165,000
- The Fred Hollows Foundations		680,839
Bank Interest		28,741
Membership Annual Subscription		427,176
Other Income		67,484
Excess of expenditure over income		165,949
TOTAL		6,675,694
EXPENDITURE		
PROGRAMME GRANT		
- Programme Direct Expenditure	"B"	5,407,365
- Programme Indirect Expenditure	"C"	1,268,329
TOTAL		6,675,694
NOTES TO ACCOUNTS	"D"	
In terms of our report of even date attached		
 For Koshi & George Chartered Accountants (Reg.No.003926N) <i>G. Koshi</i> George Koshi Partner M.No.82961	For VISION 2020 The Right To Sight - INDIA <i>S. Singh</i> President	<i>S. Singh</i> Treasurer <i>P. Prasad</i> Chief Executive Officer
New Delhi May 23, 2017		

VISION 2020 THE RIGHT TO SIGHT - INDIA
D-21, 2nd floor, Corporate Park, Sector - 21, Dwarka, New Delhi - 110077
FOREIGN CONTRIBUTION
RECEIPTS AND PAYMENTS ACCOUNT FOR THE YEAR ENDED MARCH 31, 2017

Receipts	Current Year Amount	Previous Year Amount	Payments	Current Year Amount	Previous Year Amount
CASH & BANK BALANCES :-					
- Cash in Hand	8,734	829	- Programme Direct Expenditure - Schedule "B"	5,407,365	3,253,126
- Cash at Bank	128,685	63,766	- Programme Indirect Expenditure - Schedule "C"	1,268,329	1,268,331
PROGRAMME GRANT			Programme Advance	1,127	35,751
- Light of the world	557,845	645,435			
- Visual Impairment & Rehabilitation		258,298			
- CBM	1,015,000	940,000			
- Operation Eyesight Universal	790,810	600,000			
- ORBIS International	1,776,850	614,540			
- Sightsavers International	1,165,000	1,140,000			
- The Fred Hollows Foundations	680,839				
Bank Interest	28,741	27,918	CASH & BANK BALANCES :-		
Membership Annual Subscription	427,176	283,192	- Cash in Hand	3,918	8,734
Other Income	67,484	120,649	- Cash at Bank	(33,575)	128,685
	6,647,163	4,694,627		6,647,163	4,694,627

In terms of our report of even date attached

New Delhi
May 23, 2017



For Koshi & George
Chartered Accountants
(Reg.No.003926(N))
George Koshi
George Koshi
Partner
M.No.82961

Sandeep Singh
Sandeep Singh
President

For VISION 2020 The Right To Sight - INDIA
F. C. Agarwal
F. C. Agarwal
Treasurer

Pranish
Pranish
Chief Executive Officer

VISION 2020 THE RIGHT TO SIGHT - INDIA
D-21, 2nd floor, Corporate Park, Sector - 21, Dwarka, New Delhi - 110077
SCHEDULE : A
FOREIGN CONTRIBUTION
SCHEDULE OF FIXED ASSETS AS AT 31.3.2017

ASSET	AS AT 01.04.2016	ADDITIONS	SALES/ TRANSFERS	AS AT 31.03.2017
Computer, Printer & Peripherals	345,317	-	-	345,317
Furniture & Fixtures	7,988	-	-	7,988
Office Equipment	9,389	-	-	9,389
	362,694	-	-	362,694



VISION 2020 THE RIGHT TO SIGHT - INDIA

D-21, 2nd floor, Corporate Park, Sector - 21, Dwarka, New Delhi - 110077

**FOREIGN CONTRIBUTION
SCHEDULES TO THE RECEIPTS & PAYMENTS ACCOUNT
ACCOUNTING YEAR : 2016-17**

EXPENDITURE	F.Y.2016-17 (INR)	F.Y.2015-16 (INR)
SCHEDULE - B PROGRAMME DIRECT EXPENDITURE		
Consultancy-Programme	405,000	-
IAPB Action Plan	-	790,047
World sight Day	314,030	48,304
LFW - North East Situational Analysis	402,601	349,877
Meeting/Seminar/Workshop/Conferences	1,095,726	-
Programme Salary & Organization Development	3,190,008	2,002,886
Equitable Access to Eye Health	-	62,012
	5,407,365	3,253,126
SCHEDULE - C PROGRAMME INDIRECT EXPENDITURE		
Bank Charges	2,811	1,598
House Keeping Expenses	638	4,800
Travel & Conveyance	29,340	7,801
Office Rent	607,517	667,775
Office Supplies & Refreshment	-	14,143
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VISION 2020: The Right to Sight-INDIA

2016-17

ANNUAL REPORT

VISION 2020 : The Right to Sight - INDIA
D21, Corporate Park, Sector 21, Dwarka,
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