

A large, central graphic of a human eye, rendered in shades of blue and green. The eye is surrounded by a fan-like arrangement of numerous overlapping, semi-transparent, colorful rays in various shades of blue, green, yellow, orange, and red, radiating outwards from the eye. A dark blue horizontal bar is positioned across the middle of the eye graphic.

CONTRIBUTING TOWARDS  
ELIMINATING AVOIDABLE BLINDNESS

ANNUAL REPORT  
2014-2015

## About VISION 2020: The Right to Sight – INDIA

**VISION 2020: The Right to Sight – INDIA** is part of the global national initiative of the World Health Organisation (WHO) and International Agency for the Prevention of Blindness (IAPB) for reducing avoidable visual impairment by year 2020.

**VISION 2020: The Right to Sight – INDIA** is a collaborative effort of INGOs, NGOs, eye care organisations in India and the Government to coordinate and advocate for improved eye care programs; to gain and share knowledge and together develop solutions to achieve quality, comprehensive and equitable eye care.

**VISION 2020: The Right to Sight – INDIA's** programs and action plans are aligned with government's programme of National Programme for Control of Blindness. VISION 2020 INDIA builds the capacity of eye care institutions and strongly promotes quality, equity and comprehensive eye care service provision towards contributing to the national goal.

**Our Vision:** An India free of avoidable blindness, where every citizen enjoys the gift of sight and the visually challenged has enhanced quality of life as a right.

**Our Mission:** To work with eye care organisations in India for the elimination of avoidable Blindness by provision of equitable and affordable services as well as rehabilitation of visually challenged persons through:

- Development of appropriate policies
- Quality standards
- Advocacy
- Training, and
- Promotion of emerging practices with a special emphasis on the poor and marginalized sections of society and underserved areas.

# Contents

## Acronyms

Message from the President and the CEO .....	1
Introduction .....	2
1. Activities .....	3
a. Quality Eye Care .....	3
b. Equitable Eye Care .....	5
c. Comprehensive Eye Care .....	6
2. Organisational Development .....	9
3. Advocacy .....	15
4. Thematic Workshops .....	19
5. Highlights .....	21
6. Audit Reports .....	22

## Acronyms

NPCB: National Programme for Control of Blindness  
WHO: World Health Organisation  
IAPB: International Agency for Prevention of Blindness





## Message from the President and the CEO

The year 2014 – 15, the first year for the new Board, has been an exhilarating one: a year replete with productive meetings and collaborative efforts to take forward our initiative of reducing visual impairment by year 2020 by making eye care accessible and affordable.

*This year we strengthened our own plans through internal deliberations and an external mid-term review conducted in September 2014. We also endeavoured to strengthen our ties with the government in a broad-based approach working both with officials of the National Programme For Control of Blindness and also with other relevant ministries for their insightful inputs in several discussions this year.*

We held some significant national and regional meetings and workshops this year to look at eye care issues that are emerging priorities and need attention such as diabetic retinopathy, low vision and rehabilitation. We are glad that through the contribution of subject experts from among our member organisation, we were able to draw attention to some of these issues.

The north east region has been a focus area for us. Despite this progress has not been as we would have desired. This year we had the opportunity of development of concrete plans which will be implemented next year and bring focus to the region and help implementers reach out to the underserved population in the area.

The 10th annual conference hosted by Little Flower Eye Hospital and Research Centre, Angamally, Kerala saw an overwhelming response with 600 delegates. We take this opportunity to thank Father Madan Paul and his team for the excellent arrangements which made it a grand success. With our member organisations, we have a relationship of mutual sharing. It is our constant endeavour to provide assistance to partners where they require it, and to request their experienced inputs when the forum or other members need support. .

Rewording the famous quotation we would like to say “Ask not what the organisation does for you, ask what you can contribute towards eliminating avoidable blindness.”

We are glad to present the annual report and audited financial statement for the financial year 2014 – 15.

With best wishes,



Dr Sara Varughese  
President



Phanindra Babu Nukella, Ph.D.  
Chief Executive Officer

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## Introduction

The Annual Report 2014 – 15 brings to you, in a concise manner, our activities in the year. The spotlight of the year has been the 10th year of the annual conference, which is gaining acceptance as a conference with a sustained focus on community ophthalmology and has become a popular conference. Through the platform, we are successful in sharing knowledge.

All our commitments and activities to reach the goal of reducing the causes of visual impairment were held during the year. But what is significant is that there was an emphasis on the workshops/ meetings concluding in some concrete steps. There was a considerable emphasis on comprehensive eye care with meetings, consultation and workshops on low vision, diabetic retinopathy, glaucoma and rehabilitation involving the concerned ministries and subject experts.

On the World Sight Day, true to the spirit of the global awareness day, we reached out to Delhiites with eye care messages through the

popular FM channels. We conducted a discussion involving concerned stakeholders and also visually challenged students voicing their aspirations.

Towards advocacy, we were able to complement the government's role towards the cause of avoidable blindness. From the experience and information drawn from our members, we could provide significant inputs during the meetings with government.

This was also the year for a mid - term review of our five year strategic planning – a review was carried by an external auditor with recommendations to strengthening.

The following pages provide details of our journey in the past year. We hope you enjoy reading it.

## Quality Eye Health Services

According to our five year strategic plan, to achieve quality eye care, VISION 2020 – INDIA has planned to work with organisations in mapping human resource gaps and chart out a plan for developing human resources. To build human resource capacity, VISION 2020 - INDIA has designed hospital based clinical and non- clinical training programs keeping in mind the importance of quality in eye care services.

We have identified three activities to improve the quality eye health services: Strategic Planning, Team Building (for a holistic development of all the departments of a hospital); Peer Reviewed Quality workshops (assessing the gaps in quality in all departments of a hospital and addressing them) and Hospital Based Skill Development Programmes (for the clinical skill upgradation of ophthalmologists)



## Strategic Planning and Team Building

Two Strategic Planning and Team Building workshops were held in this year: **Suraj Eye Institute**, Nagpur, Maharashtra on 7 & 8 June, 2014 where Col (retd.) Dr M Deshpande conducted the workshop.

**Srikiran Institute of Ophthalmology**, Kakinada, Andhra Pradesh on 14 & 15 March, 2015.

The exercise was facilitated by Col (Retd) Dr M Deshpande and CEO, Mr Phanindra Babu Nukella, CEO, VISION 2020 – INDIA. All the staff participated in this exercise. The exercise was well appreciated by the hospital administration and staffs as well.

### **Dr S Chandrasekhar, Managing Director, Srikiran Institute of Ophthalmology comments on the Strategic Planning and Team Building exercise at their hospital**

*"We are fortunate to have the workshop on Strategic Planning and Team Building by Dr.M. Deshpande and Mr.Phanindra Babu for two days at Srikiran Institute of Ophthalmology, Kakinada. It was a very good exercise planned and conducted by them which was participated by most of the important people of the organization. As a result we could identify some real leaders among us and organize our work better. This is a good exercise and very useful for the development of any organization. We are thankful for Vision 2020 for helping us to make it happen at Srikiran".*

## Peer Reviewed Quality Assessment

A two-day Peer Reviewed Quality Assessment programme was conducted at CL Gupta Eye Institute, Moradabad, Uttar Pradesh on 20 & 21 October 2014. Dr Usha Gopinathan, former Executive Director, LVPEI led the assessment and CEO, VISION 2020 – INDIA, Mr Phanindra Babu Nukella participated in the exercise.

### **Dr Ashi Khurana comments on the exercise held CL Gupta Eye Institute.**

*"We wish to thank V2020 for the support for arranging technical support for the 'Peer reviewed Quality exercise' held at our institute.*

*Accreditation is a process which not only aids in getting peer esteem for an organization but is also an important threshold to cross for an organisation. The National Accreditation Board of Hospitals have laid down rules and regulations which are not only difficult to interpret but need to be translated to the actual 'to do' language which can be followed by non managerial people who head hospitals. As a rule, most hospitals are hiring professional experts who counsel and advise them but their services are expensive and fees run into multiple lakhs - unaffordable and unjustified for hospitals which are not for profit organisations like ours.*

*So for quality conscious systems chasing excellence, this kind of accreditation becomes a huge and insurmountable barrier. We*

*were struggling with this for several years when VISION 2020 - INDIA offered to help us by the 'Peer reviewed Quality assessment Program'. An expert would assess the gaps and provide us some guidelines to work on*

*Dr Usha Gopinathan with her trained eye and acute observation could spot the gaps immediately. Next was an immediate task list which was handed over to us in an excel sheet in 4 days after the completion of the exercise which all our consultants and administrator were able to interpret it easily.*

*Today after 6 months of the exercise we are at the verge of our first assessment visit which had taken us 4 years to reach. Though it is said excellence is a journey not a destination, we are thankful for all the help given to us for getting us on the road.*

*We are grateful to Dr Usha and VISION 2020 - INDIA to have made this possible."*



## Equitable Access to Eye Health

Equity is about the fair distribution of all kinds of resources throughout a group of people according to population, not individual, need. Equity means not discriminating between people of different ethnicity, religion, age, gender, or social class, and delivering services in an acceptable, accessible, and affordable way.

At VISION 2020 – INDIA to bring about equity in eye care services we look at three important steps:

- Identification of equity related gaps in the services being provided by conducting an analysis in certain selected districts
- Build capacities of partner organisations: developing and implementing pilot projects which can then be replicated at other places
- Advocating for changes in policies and programs to ensure that the underserved areas, such as NorthEast states, are given due consideration

The north east states of India are a priority region for VISION 2020 – INDIA where eye care services are inadequate and not equitable.

### Eye Bank Meeting

A one – day workshop on 13 May, 2014 for evolving a strategy for escalating eye bank facility for the north east region especially Assam was held. The meeting was organised by Sight Life at Guwahati. It was attended by Dr Deka, RIO, Assam; Dr Harsh Bhattacharjee, Director, Shankar Deva Nethralaya, Assam; Mr Manoj Gulati, Country Director, Sight Life and Col Deshpande, President, VISION 2020 – India and many other relevant players.

### District Planning Workshop

VISION 2020 - INDIA will conduct situational analysis in two districts of Assam. VISION 2020 - INDIA will also facilitate the district plans for 12 districts in six other states, namely: Bihar, Jharkhand, Odisha, Rajasthan, Uttar Pradesh and Chhattisgarh. This will be done in collaboration with government and non-govt. partners. The gaps in eye care services will be identified in these states for evolving an action plan for strengthening the eye care services.

This was the outcome of a two days District Planning workshop organised by LAICO at Madurai on 31 October and 1 November 2014. The workshop had participation from Government, NGO and INGO sectors with Dr Damodar Bachani (Dy.Commissioner-non-communicable diseases, MoH), Mr Chakrapani (Director-Centre for IPS) and Mr RD Thulasiraj panelist for the discussions facilitated the proceedings.

President, CEO and Programme Manager, VISION 2020 - INDIA participated in the workshop.

## Delivery and Uptake of Comprehensive Eye Health Services

In order to eliminate the causes of avoidable blindness it is imperative to look at eye care and health in a comprehensive manner and address all pertinent issues rather than focus on only the leading cause of avoidable blindness. Comprehensive eye care comprises of three factors –

- Comprehensive eye examination
- Comprehensive eye care services
- Comprehensive eye care system

VISION 2020 - INDIA works towards developing all three above mentioned factors.

### Low Vision

Low Vision is an area that has remained low in priority in India with only 5 – 10% of persons with low vision having access to the available services. There is a need to address significant burden of low vision in population by establishing low vision service cells at secondary levels with emphasis on clearing the perceived barriers for its uptake. Low vision services are multidimensional and multidisciplinary and are not only for ophthalmologists but also rehabilitation specialties.

Continuing our commitment to improve the low vision services in the country, we held workshops and meetings, collaborating, consulting with field expert and taking the initiative forward this year. The concerned ministries were also involved and have taken an interest in holding hands with us.



### One day consultation

Around 25 low vision experts came together for a one day consultation at HV Desai Eye Hospital, Pune on 12 December 2014 for developing an action oriented plan for strengthening low vision services in India.

The result was setting up of 3 groups: Steering, Working & Technical with their roles and responsibilities finalised to take the discussion points forward. Taking advantage of the social media option, the group have formed a Whatsapp group for sharing of ideas.

### Consultative meeting on Low Vision

A follow up meeting of the low vision consultative meeting was held on 20 March 2015 at VISION 2020 - INDIA office. Senior officials from Ministries: Human Resource Development, Health, and Social Justice and Empowerment, Government of India; INGOs and Dr RP Centre, AIIMS met for an effective deliberation and discussion to plan the approaches to strengthen low vision and rehabilitation services in the country.

**Objectives of the meeting were:**

- Revisit the outcome of the consultation held on 19th December 2014
- Discuss national consortium formation and develop clarity on its modus operandi
- Identify members of Steering Committee, Working Committee and Technical Committee
- Discuss and fine-tune the TOR for the committees
- Arrive at a clarity on how to involve the government and take its support

**The action points that emerged from the meetings were to:**

- Develop TOR for the Steering Committee and share with all three ministries for formation of Steering Committee.
- Meeting of Steering Committee VISION 2020 - INDIA will convene the steering committee chaired by the Joint Secretary, Ministry of Social Justice and Empowerment, Government of India.



**Diabetic Retinopathy**

Diabetic retinopathy is a common complication of diabetes. The alarming fact is that India is fast spiralling towards becoming the capital for diabetes. Hence Diabetic Retinopathy (DR) is a cause of concern in India. One of the foremost challenges for uptake of services for DR is low awareness in the community about the diabetes, co-morbidities including risk of visual impairment and also about the prevention and available services.

For VISION 2020 – INDIA, it’s one of the focus areas under its Comprehensive Eye Care strategy and there is constant endeavour on our part to make improvements in this sphere of eye care services. In a welcome step for VISION 2020 – INDIA, it is part of the Task Force on prevention and control of Diabetic Retinopathy constituted by the Ministry of Health and Family Welfare, Government of India. The proposal was developed at the first meeting of the task force held the Dr RP Centre, AIIMS. It was attended by 28 officials from government and nongovernmental institutions across the country including President, VISION 2020 – INDIA, Dr. Sara Varughese and CEO, Phanindra Babu.

In the 2nd meeting of the DR Task Force held at Public Health Foundation of India, Hyderabad on 21 November 2014 the way forward for the approved proposal was discussed. President, VISION 2020 - INDIA, Dr Sara Varughese attended the meeting.

**VISION - 2020 INDIA Guidelines for Diabetic Eye Care**

While community interventions can be planned and implemented to ensure access to services, standard protocols are indispensable for program managers and Ophthalmologists to ensure quality

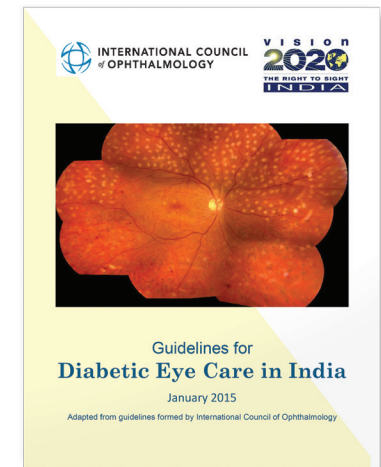
treatment of diabetic retinopathy in a uniform manner across the country. Absence of such guidelines pose a critical challenge for all those involved in diabetic retinopathy management. In view of the commitment from the government and readiness of the civil society institutions to scale-up DR management and improve its quality treatment across the country, VISION 2020: The Right to Sight – INDIA took the lead to review currently available tools on diabetic eye care. However no guidelines were available for India. But there was one developed by International Council of Ophthalmology (ICO) in 2014.

**Consultation on ICO protocol for DR management:** A one day consultation on adapting DR protocol of ICO in Indian context was organised at Venu Eye Institute, New Delhi on 12 December 2014.

Divyajyoti Trust led the national consultation with experts in the field of Diabetic Retinopathy. The key recommendation of the consultative

group received during the consultation was that the guideline should be developed as a VISION 2020 India guideline on DR adapted from ICO DR protocol, the guideline should be practiced by VISION 2020 India members & the updated regularly based on the learning after its implementation. Before its final adaptation at national level, VISION 2020 India strongly felt the need of testing the guidelines among its partner institutions and other agencies interested for a considerable time period. Further consultations will be held to take in the e feedback from implementation of the present guidelines, and develop final guidelines.

ICO gave their consent to VISION 2020 India to adapt these guidelines in India context. The DR Guidelines adapted from ICO have been uploaded on VISION 2020 – INDIA's website and also uploaded on IAPB and ICO's website.



## Organisational Development

Abiding by the statutory requirement, VISION 2020 – INDIA each year holds four Board meetings and the Annual General Body Meeting.

The four Board meetings held this year were at:

- The 42nd Board meeting held on 24 April 2014 at Orbis India Country office, Gurgaon, Delhi NCR.
- The 43rd Board meeting was held on July 4, 2014 at Hotel Lotus 8, Angamaly, Kerala. This was along with the 10th annual conference.
- The 44th Board meeting was held on 10 October 2014 at Orbis India Country office, Gurgaon, Delhi NCR.
- The 45th Board meeting was held on 7 February 2015 at Hotel Ashok, New Delhi, the venue for AIOS.



### Zonal Member's meeting

Zonal meetings are an essential platform for us to understand the particular zone's challenges and try to see how it can be overcome/ solved. In this year, we held meetings in three zones: south, east and west.

### East zone meeting:

The meeting of members of VISION 2020: The Right to Sight – INDIA from East zone was held on May 23, 2014 at Vivekananda Mission Ashram, Purba Medinipur, West Bengal. The objective of the meeting was to build stronger relations with VISION 2020 - India eye care hospital members and provide a platform for state level networking. A total of five organisations from Jharkhand, West Bengal and Odhisha attended the meeting. Sighsavers from the east region was also part of the meeting.



Group work threw some of the major challenges faced by eye hospitals working in the zone:

Challenges:	Opportunities:
Lack of staff (mostly in rural areas)	School of Optometry - Faculty awareness
Long pending GIA dues	Eye Banking
Frequent change in leadership	Specialised Glaucoma Unit
Low perceived risk about eye health by community	Training of staff
Low acceptance rate of surgeries in community	Expansion
Myths/fear	
Issues of equipment maintenance	
DR/Glaucoma Patients turn up	

### West zone meeting

A meeting of the members from West Zone was held on 10th September, 2014 at Blind People’s Association, Ahmadabad. Four member organisation from three states and one INGO were part of the meeting.

The meetings centred around the activities at VISION 2020 – INDIA. To take forward the outcome of the meeting, it was decided to:

- Update mailing list of VISION 2020 India member organisations
- Feature success stories of member organisation on the website and also an interview with one member organisation.

## 10th Annual Conference



The year 2014 was a landmark year for VISION 2020 – INDIA having completed a decade since its inception. It was a time to analyse the plans and strategies and how effective they have been and the way forward. The annual conference,

also reaching a milestone of ten years was the apt platform for this collective deliberation and discussion.

Our member from south zone, Little Flower Eye Hospital and Research Centre hosted a memorable conference '**Advancement in Comprehensive Eye Care: Clinical and Managerial**' on 5 & 6 July, 2014 at Angamaly, Kerala.



With a large participation from INGOs, NGOs, community health related experts, and the Industry, the national conference aimed at:

- Sharing best practices for enhancement of knowledge and skill in all departments
- Opportunity for networking towards contributing for improving eye care in the country

The conference had an impressive 600 delegates from across the country. Important stakeholders in eye care: Ministry of Health, Government of India; World Health Organisation, India; Regional Institute of Ophthalmology, Trivandrum; premier eye institution, Dr RP Centre; Centre of Excellence in eye care in India. International participation from organisations: SEVA Foundation and IAPB also to share their knowledge, expertise and contribute to the development of future trends in community ophthalmology.

The conference was designed to include 6 tracks and one common session:

- Inspirational Leadership for Achieving Challenging Goals
- Quality & Excellence in OT, OPD and Allied Departments of an Eye Hospital
- Community Outreach: towards Equitable, Accessible, Affordable Eye Care Delivery
- Comprehensive Approach and Advancement in Eye Care: Practices, Techniques & Technology
- Optometrist: First Line of Eye Care Providers
- Project & Operations Management for Effective Hospital Management

To commemorate 10 years of the conference, a special award 'Visionary Award' was introduced and was awarded to the Founder and Chairman of LVPEI, Dr GN Rao.



### Awards

VISION 2020 – INDIA has instituted two awards to honour the work done by our members in the field of eye care. One is Shri Dharamsey Nansey Oman Award for Outstanding High Quality High Volume Comprehensive Eye Care Service Delivery and the other is Shri S. N. Shah award for Equity: to provide comprehensive primary eye care screenings with a focus on women and children.

For 2014, the Shri Dharamsey Nansey Oman Award for Outstanding High Quality High Volume Comprehensive Eye Care Service Delivery was awarded to Dr Shroff's Charity Eye Hospital. The award carries a cash component for Rs.100,000 and a memento. This is the 3rd year for this award.

Mr AK Arora, CEO, Dr Shroff's Charity Eye Hospital received the award at the inauguration.



The Shri S. N. Shah award for Equity: to provide comprehensive primary eye care screenings with a focus on women and children for 2014 was awarded to Sitapur Eye Hospital, Sitapur, Uttar Pradesh. The award carries a cash component of Rs. 10,000 and a memento. Col Bahaduria, Chief Administrator, Sitapur Eye Hospital received the award. This is the 2nd year for this award.



To mark the 10th year of the annual conference, in 2014 a special award 'Visionary Award' was instituted. This was to be awarded for life time achievement in the field of community eye care.

The first 'Visionary Award', which was decided by a committee specially constituted for the purpose was awarded to Dr GN Rao, Chairman, LV Prasad Eye Institute, Hyderabad.



### Participating at the 73rd AIOC conference

All India Ophthalmological Society's conference every year is a sought after conference for a large number of ophthalmologists in the country. In its 73rd year, the 2015 conference was held in the capital city of Delhi on 5 & 8 February, 2015 and attended by nearly ten thousand ophthalmologists from the country and abroad.

For VISION 2020 – INDIA, it is an opportunity to reach out to this large eye care fraternity at the conference to network, promote our mission and exchange best ideas. Our stall at the conference, distribution of manuals, pamphlets and our technical session supported our efforts.

The 85 minutes scientific session at AIOC this year was on 'Eye Health Challenges in India- **'How Theory Meets Practice'** to identify and correlate how theoretical concepts of clinical medicine (or public health) are transformed into field level programmes. The session had an encouraging participation of 70.

Our stall manned ably by Programme Manger, Mrinal Madhaw and Finance and Administration Manager, Mahaveer Jain saw a footfall of nearly 300 conference delegates. A large number of query was directed towards the manuals that are published by VISION 2020 – INDIA.



## Mid – Term Review of the VISION 2020 – INDIA Strategic Plan

A mid-term review of five - year strategic plan of VISION 2020 – INDIA was carried out this year. The five – year strategic plan is a base document for VISION 2020 – INDIA based on which we plan our activities.

The mid – term review was carried by an external consultant company: Strategic Value Corporate Consultant. At the end of the review, the following were the recommendations:

### Recommendations

1. No change in membership fee is recommended in the current class of membership.
2. To increase membership from the large population of over 4,000 NGO's, a new class of membership could be considered, without voting rights, on payment of a nominal fee.
3. Corporate source of funding under CSR & otherwise should be explored.
4. VISION 2020 – INDIA should also explore the process of crowd funding through networking sites from Indian nationals both in India & abroad.
5. The traffic to the VISION 2020 – INDIA Facebook page could be increased to about 2, 00,000, as a part of the process of Crowd Funding.

### Recommendations for the Board

1. It is recommended that the Board that the Board of Directors should discuss in depth and approve the following:
  - a) Approval of yearly Budgets and Strategic Plan and changes
  - b) Discuss problems and strategies for Governance
  - c) Device progress of Strategic Plan

- d) Finalize Funding Arrangements
- e) Approval of Policies
- f) Approval of new Board Members
- g) Approval of Board Committees to delegate powers of the Board
- h) Changes in Charter
2. All other matter should be dealt with by the VISION 2020 – INDIA secretariat, with CEO reporting directly to the president or where the secretariat feels, in any matter to be escalated to the Executive Committee.
3. The Secretariat would need to be trained on web casting so that future training programs and workshops are spread across more members and organizations.

### Recommendations for the Executive Committee

Following is the suggested role of the **Executive Committee**:

- a. Approve all thematic campaigns, their structure, location, invitees and content, including webcasting.
- b. Approve content of all manuals, publicity materials, training programmes, and structure & location of all workshops conducted by Vision 2020.
- c. Performance appraisal of CEO.
- d. Approval of addition of temporary or permanent manpower in the secretariat beyond budget.
- e. Approval of membership and monitoring the activities to increase the membership.
- f. Approving annual advocacy plan and review
- g. Finalize external experts for any activity included in the strategic plan, in case it is required to be outsourced.
- h. Any matter which the CEO may like to escalate to the Executive Committee for discussion and approval.

## Advocacy

**World Sight Day (WSD)** is an annual day of awareness held on the second Thursday of October to focus global attention on blindness and vision impairment. Focussing on the theme 'No More Avoidable Blindness', VISION 2020 – INDIA joined the global day to spread the message on eye care in the country.



VISION 2020 – INDIA so designed the WSD as to involve and address different spectrums of the society: the public, the VISION 2020 – INDIA members, the government and the media. It was an exciting way of observing the day to bring together diverse ideas: an Innovative Excellence award for VISION 2020 – INDIA members; coining messages on eye care for the radio to reach out to the public; a platform for visually impaired students to share their aspirations and a panel discussion.

**Panel Discussion:** With the financial support from the National Programme for Control of Blindness, Government of India a panel discussion: 'Reaching 0.3% blindness prevalence by 2020: Reflections and Future Strategies' was held in the capital city of Delhi on the World Sight Day on 9th October 2014.

Representatives from the government, private and public sector hospital put forth their views on the topic where the government was represented by Dr NK Agarwal, DDG(O), NPCB, Ministry of Health and Family Welfare, Government of India; the NGO sector by Dr Sara Varughese, President, VISION 2020: The Right to Sight – India; private sector by Dr AK Grover, Head, Ophthalmology Department, Sri Ganga Ram Hospital, and the corporate sector by Mr Jayanth Bhuvanaraghan, Chief Corporate Mission Officer, Essilor expressing their views on the topic.





**Message by Visually Impaired children:** The heart strings of the audience were tugged by the messages voiced by the visually impaired students from the All India Confederation for the Blind and National Association for the Blind. The students rendered the welcome

song and three of the students, voicing the feelings of all their classmates, shared their aspirations and a message to the nation. “We don’t want pity but empathy, support.” They all aspired to be part of the development of the country and also contribute towards it.

Reading from the Braille script she had prepared, Komal said that in villages the life of the person with visual impairment is very difficult. “They are insulted. Even parents treat their children differently favouring the one with sight”. “We also want to contribute towards swach and samiridh Bharat”.

Kanta Prasad felt fortunate to avail of opportunities in Delhi. But was saddened that the situation was not the same back home in his village for visually impaired. He appealed to the organisations working in the field to “create awareness about preventing blindness and better facilities for the visually challenged in the villages”.

Prince urged his other brethren in similar situation to take courage and make themselves capable. His request to the society was also “we don’t want sympathy but empathy” and his ambition to be one with the progress in the society.

**Awareness through FM Radio:** A majority of the 1.8 crores population of Delhi was reached through radio messages on this special day. The messages streamed through the day exhorted the public to go for a regular eye check up and were coined around three eye conditions of refractive error, glaucoma and cataract.

**Innovation Excellence Reward:** for the first time, VISION 2020 – INDIA announced a reward for an award winning Innovative Excellent Idea on WSD. The entries were open only for member organisations. The award carried a cash of Rs.50,000/- sponsored by Mukta Opticians, Goa. A special committee was constituted comprising Dr Damodar Bachani, Deputy Commissioner (Non Communicable Disease), Ministry of Health & Family Welfare, Government of India and Mr B V Tejah, Communications Manager, International Agency for Prevention of Blindness (IAPB).

We received an enthusiastic response and Operation Eyesight Universal was selected for the award. The award winning idea was: “to live up to the theme of this year’s World Sight Day- No More Avoidable Blindness by conducting a public celebration event to declare village blindness free on this World Sight Day!” Operation

Eyesight Universal implemented this scheme in collaboration with its partner St. Gregorios Balagram Eye Hospital, Yacharam.

Advocacy is one of the key areas of work for VISION 2020 – INDIA. This embraces a wider definition to include several activities. Of prime importance is to maintain continues channel of communications with the government to be able to provide inputs towards policies being formed at the central level; to get an understanding regarding any government policies that influence the work of our member organisations, and to sometimes, take initiative to lead, still at others, to contribute towards a policy which can influence at an international or national level.

Networking is an essential and close partner of advocacy. And VISION 2020 – INDIA with its role of joining hands with like minded organisations, keeps its doors open for networking opportunities to strengthen the mission of eliminating avoidable blindness.

Through meetings and other channels of communications, VISION 2020 – INDIA strives to influence and contribute to the policy making or other activities for a collective and collaborative effort with the government to improve eye care in the country.

### Participation in NPCB meeting

Dr Sara Varughese, President - VISION 2020 India was invited for a consultative meeting by the National Programme for Control of Blindness (NPCB), Government of India. The purpose of the meeting was to discuss the possibilities of observing Vision Care Day in India by the government.

### Mini Manual on Eye Care for Teachers

NPCB intends to publish a manual on Eye Health and Children. VISION 2020 – INDIA was approached for guidance on suitable content for the manual from its rich pool of experienced ophthalmologists.

**HMIS and DBCS:** VISION 2020 – INDIA regularly had discussions with the concerned ministry to resolve issue of HMIS and DBCS reimbursements. Several of our members face problems in entering data for the mandatory HMIS which is linked to grant release and secondly regarding pending DBSC amount.

Mr Phanindra Babu, CEO, VISION 2020 – INDIA and Dr RD Ravindran, Chairman, Aravind Eye System and Board Member met the then Joint Secretary, Mr KL Sharma at the health ministry to find a solution for the above issue.

**Contributing to the National Health Policy:** The current National Health Policy by the government is under preparation. It addresses the urgent need to improve the performance of health systems and is being formulated at the last year of the Millennium Declaration and its Goals, in the global context of all nations committed to moving towards universal health coverage.

As a national collective forum, we were able to provide a comprehensive nation - wide feedback after inputs from all our members for the draft National Health Policy of the Ministry of Health and Family Welfare, Government of India.

CEO also held a meeting with the Dy. Commissioner Director General of Health Services to understand the National Health Policy and the health ministry's strategy to finalise it.

**IAPB, Essential GAP Indicators:** IAPB is formulating a VISION Atlas to be released at the forthcoming World Sight Day 2015. VISION 2020 – INDIA shared indicators on GAP with IAPB SEA region.

**As one of its networking initiatives, VISION 2020 – INDIA team had an introductory meeting the WHO India-Non Communicable Disease (NCD) team based in Delhi.**

The VISION 2020 – INDIA elaborated on its activities to Dr. Fikru Tesfaye Tullu heading the NCD unit and his team and discussed the possible areas where both can work together.

As an outcome of the meeting in future there is a possibility of:

- Collaboration in areas that are common like diabetes where VISION 2020 – India could provide inputs on Diabetic Retinopathy in the manual of diabetes prevention and control that WHO India is currently working on.
- As WHO works with the country governments at policy level, areas where, in WHO collaborates with the government in India, involvement of VISION 2020 – India could be explored.
- Will engage VISION 2020 - India in multi stakeholder consultations and development of action plan for NCD for the country.
- WHO will be glad to participate in VISION 2020 – India workshops and conferences.

**WHO-IAPB Meeting:** President and CEO - VISION 2020 India participated in WHO-IAPB regional meeting to operationalise action plan (2014-19) for the prevention of avoidable blindness and visual impairment in South East Asia region. The meeting was held in Hyderabad at LVPEI from 18 -20 November 2014. Government and NGO representatives from eleven countries of SEA region participated. A draft country specific plan to operationalise blindness prevention programmes in line with Global Action Plan was prepared by the end of the meeting.

## Thematic Workshops

Operations Management and Quality Assurance were the themes for two thematic workshops last year.

Operations Management is certainly turning out to be one of the most opted topics as hospital managers realise that optimisation of all departments can result from better operations management.

Quality is critical to all spheres of eye care, clinical as well as non clinical and has to be constantly reinforced. VISION 2020 – INDIA is committed to it and promotes it in all platforms.

These two extremely vital workshops benefitted 85 delegates from 31 organisations.

**'Operations Management for effective eye care delivery', a two day workshop was held on 3 & 4 May, 2014 at Sankar Foundation Eye Hospital, Visakhapatnam, Andhra Pradesh.** Delegates included ophthalmologists, eye care managers representing eye hospitals from the State were keen participants at the workshop.

**The topics covered almost all aspect of a hospital running. Right from:**

1. Managing Human Resource and Emerging Issues
2. Quality Benchmarking in Hospital setting
3. Hospital day to day Business Operations and Practicalities
4. System Management & Support Services, Effective Hospital Management and
5. Financial Management.

## Quality Assurance in Eye Care Delivery

The other thematic workshop of the year was on an equally vital aspect of eyecare – quality assurance.



The workshop aptly titled **'Quality Assurance in Eye Care Delivery'** on 24 & 25 May, 2014 was held at Vivekananda Mission Ashram, Purba Medinipur, West Bengal. The keen interest in the topic is reflected in the large participation: 53 delegates from 21 organisations from India that also included two from neighbouring Bangladesh.

**The objectives of the workshop was to:**

1. Understand minimum required quality standards for eye care services.
2. Identify quality benchmarking for improvement in hospital setting.
3. Find out the different methods to ensure quality eye care services.
4. Understand the Comprehensive Eye Care Services with quality.

## Workshop on Rehabilitation

A two day workshop on 'Rehabilitation of Persons with Visual Impairment' was held on 9 & 10 September, 2014 at Blind People Association, Ahmadabad.

One of its first kinds of workshop by VISION 2020 – INDIA, the objectives were to:

- Identify the gaps in rehabilitation services for persons with visual impairment
- Map legal/constitutional Rights and schemes and benefits for persons with visual impairment
- Revisit and redefine vision standards for jobs for visually impaired
- Identify advocacy issues for action and offer recommendations to relevant stakeholders towards improving rehabilitation services in the country.



The programme saw participation from the government department working in this area with Mr. P.K. Pincha, Chief Commissioner, Persons with Disabilities Act, Government inaugurating the workshop and Mr. Sanjay Nandan, Gujarat State Commissioner, persons with Disabilities Act lending his presence.

Dr Sara Varughese, President, VISION 2020 – INDIA and Phaindra Babu Nukella, CEO, VISION 2020 – INDIA and Dr Deshpande, representative, West zone released Hindi translation of manual on CBR Guidelines by World Health Organisation (WHO).

## Glaucoma Training

Towards our objective for a comprehensive eye care, a one – day training workshop on Glaucoma was held on May 4, 2014.

The training workshop was co-organised and hosted by Divya Jyoti Trust and co hosted by: VISION 2020 The Right to Sight Gujarat Chapter. The training module was designed by Dr. Devindra Sood, Director Eye Q Institute of Glaucoma, New Delhi.



## Other Highlights

CEO as IAPB Country Chair: Mr Phanindra Babu, CEO, VISION 2020 - INDIA was appointed as Country Chair, India of IAPB in an honorary capacity till September 2016.

### Member Organisation Visit

**Visit to Ratan Jyoti Netralaya:** Mr Phanindra Babu, CEO and Mr Mrinal Madhaw, Program Manager, VISION 2020 – INDIA visited member organisation, Ratan Jyoti Netralaya, Gwalior, Madhya Pradesh. Discussions on various issues related to the organisation’s development were held.

**Visit to Goutami Eye Institute:** Mr Phanindra Babu visited Goutami Eye Institute at Rajahmundry on 13th March 2015. Discussions held on issues related to the organisation’s development and VISION 2020 – INDIA’s support.

**Visit to Members in Tamil Nadu:** Mr Phanindra Babu, CEO and Mr Mrinal Madhaw, Program Manager, VISION 2020 – INDIA visited all member organisations in Tamil Nadu from 28 to 31 October 2014. The VISION 2020 India team visited Sankara Nethralaya “Medical Research Foundation” and Sankara eye Hospital in Chennai, K. G. Eye Hospital and Sankara Eye Care Institutions in Coimbatore, Arsan Eye Hospital in Erode and Institute of Ophthalmology Joseph Eye Hospital in Trichy.

**Visit to Members in Andhra Pradesh:** Mr Phanindra Babu, CEO and Mr Govind Hari, South Zone Representative, VISION 2020 – INDIA visited Sadhuram Lions Eye Hospital and M.S. Reddy Lions Eye Hospital on 17 November 2014. The members were updated about the activities of VISION 2020 – INDIA.



**AUDITOR'S REPORT TO THE MEMBERS OF  
VISION 2020 THE RIGHT TO SIGHT-INDIA**

We have audited the attached Balance Sheet of Vision 2020 The Right to Sight - India as at 31<sup>st</sup> March, 2015 and also the Income & Expenditure Account for the year ended on that date annexed thereto. These financial statements are the responsibility of the society's Management. Our responsibility is to express an opinion on these Financial Statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in India. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by society's management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion and to the best of our information and according to the explanations given to us, the said Financial Statements read together with the notes to Notes to Accounts, give the information required, in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India :

- (i) in the case of the Balance Sheet, of the state of affairs of the above-named Society as at March 31, 2015 ; and
- (ii) in the case of the Income & Expenditure Account, of the excess of expenditure over income for the accounting year ended on the date.



For Koshi & George  
Chartered Accountants  
(Reg.No.003926N)

*G. Koshi*

George Koshi  
Partner  
(M.No.82961)

Place: New Delhi  
Date : 22.05.2015

VISION 2020 THE RIGHT TO SIGHT - INDIA				
Regd Office: LIACO Building, No. 72, Kuruvikaran Salai, Gandhi nagar, Madurai - 625020, TN Admin. Office : D-21, 2nd floor, Corporate Park, Sector - 21, Dwarka, New Delhi - 110077				
BALANCE SHEET AS ON MARCH 31, 2015				
	SCHEDULE	As on 31.3.2015		As on 31.3.2014
<b>SOURCES OF FUNDS</b>				
Corpus Fund			203,868	203,868
<b>GENERAL FUND</b>				
Opening Balance		1,886,074		2,114,252
Less opening balance of unutilised programme grant		(155,578)		
Less opening balance of unutilised programme grant (FC)		599,037		
Add : Excess of Income over Expenditure		1,260,543		(228,178)
			2,392,002	1,886,074
<b>CURRENT LIABILITIES &amp; PROVISIONS</b>				
Provision for Annual Leave			424,583	450,000
Provision for Staff Gratuity			300,000	300,000
<b>Unutilised Programme Grant (FC)</b>				
Opening Balance		(155,578)		232,950
Less: transfer to General Fund		155,578		
Add: transfer from General Fund		599,037		
Add : Received During the Year	"D"	4,328,664		4,014,527
Less: Expended During the Year		4,855,321		4,403,055
			72,381	(155,578)
<b>TOTAL</b>			<b>3,392,833</b>	<b>2,684,364</b>
<b>APPLICATION OF FUNDS</b>				
<b>FIXED ASSETS</b>				
Gross Block	"A"	1,030,974		963,570
Less: Depreciation		712,540		655,784
Net Block			318,434	307,786
<b>CURRENT ASSETS, LOANS &amp; ADVANCES</b>				
Cash and Bank Balances	"B"	2,761,798		2,140,539
Other Current Assets	"C"	312,599	3,074,397	236,038
<b>TOTAL</b>			<b>3,392,833</b>	<b>2,684,364</b>
<b>NOTES TO ACCOUNTS</b>				
In terms of our report of even date attached				



For Koshi & George  
Chartered Accountants  
(Reg.No.003926N)

*G. Koshi*


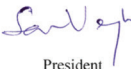


George Koshi  
Partner  
M.No.82961

For Vision 2020 The Right To Sight - India

*Sanjay Kumar*      *R. Srinivasan*      *Harish*  
President      Treasurer      Chief Executive Officer

New Delhi  
May 22, 2015



<b>VISION 2020 THE RIGHT TO SIGHT - INDIA</b> Regd Office: LIACO Building, No. 72, Kuruvikaran Salai, Gandhi nagar, Madurai - 625020, TN Admin. Office : D-21, 2nd floor, Corporate Park, Sector - 21, Dwarka, New Delhi - 110077 <b>INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED MARCH 31, 2015</b>			
	SCHEDULE	Current year (Rs.)	Previous year (Rs.)
<b>INCOME</b>			
TRANSFER FROM PROGRAMME GRANT ADVANCE	"D"	4,855,321	4,403,055
PROGRAMME GRANT - LOCAL	"H"	405,473	914,977
Membership Annual Subscription (local)		2,210,000	2,571,229
Membership Registration (local)		170,000	350,000
NPCB (local)		345,756	
Little Flower (local)		754,141	
Other Income (local)		66,680	1,020,821
Bank Interest (local)		240,803	239,299
Donation (local)		200,000	
<b>TOTAL</b>		<b>9,248,174</b>	<b>9,499,381</b>
<b>EXPENDITURE</b>			
PROGRAMME GRANT EXPENSES	"D"	4,855,321	4,403,055
PROGRAMME DIRECT EXPENDITURE	"E"	2,241,066	4,168,664
PROGRAMME INDIRECT EXPENDITURE	"F"	820,343	1,101,730
OTHER EXPENDITURE	"G"	547	50
Asset Written Off (Office equipment)		13,600	
Depreciation for the year		56,754	54,060
<b>TOTAL</b>		<b>7,987,631</b>	<b>9,727,559</b>
Excess of income over expenditure transferred to General Fund		1,260,543	(228,178)
NOTES TO ACCOUNTS	"H"		
In terms of our report of even date attached <div style="display: flex; justify-content: space-between;"> <div style="width: 45%;"> <p style="text-align: center;"><b>For Koshi &amp; George</b> Chartered Accountants (Reg.No.003926N)</p>  <p style="text-align: center;"><i>G. Koshi</i> <b>George Koshi</b> Partner M.No.82961</p> </div> <div style="width: 50%;"> <p style="text-align: center;"><b>For Vision 2020 The Right To Sight - India</b></p> <div style="display: flex; justify-content: space-around;"> <div style="text-align: center;">   <b>President</b> </div> <div style="text-align: center;">   <b>Treasurer</b> </div> <div style="text-align: center;">   <b>Chief Executive Officer</b> </div> </div> </div> </div>			





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<b>CONSOLIDATED SCHEDULE OF FIXED ASSETS AS AT MARCH 31, 2015</b>											
Fixed Assets Description	GROSS BLOCK				DEPRECIATION				NET BLOCK		
	As on 31.3.2014	Additions		Sale/Adjustment	As on 31.3.2015	Up to 31.3.2014	Adjustment	For the year	Up to 31.3.2015	As on 31.3.2014	As on 31.3.2015
	before Sept 2014	after Sept 2014									
Computer, Printers & Peripherals	432,308				432,308	403,086		17,533	420,619	29,222	11,689
Furniture & fixtures	324,507		18,500		343,007	128,191		20,557	148,748	196,316	194,259
Office Equipments	205,355	52,304	2,000	13,600	246,059	123,851		18,182	142,033	81,504	104,026
Kitchen Utensils	1,400		8,200		9,600	656		484	1,140	744	8,460
	963,570	52,304	28,700	13,600	1,030,974	655,784	-	56,754	712,540	307,786	318,434



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<b>SCHEDULES TO THE BALANCE SHEET</b> <b>ACCOUNTING YEAR : 2014-15</b>			
<b>SCHEDULE B</b> <b>CASH AND BANK BALANCES</b>		As at 31.3.2015 (INR)	As at 31.3.2014 (INR)
Cash in Hand		5,720	6,388
Balance with Bank Accounts:			
- In Savings Account - FCRA		63,766	578,510
- In Current/Saving Account - Local		1,087,388	218,174
- In FDs - Corpus		203,868	203,868
- In Fixed Deposit		1,401,056	1,133,599
		<b>2,761,798</b>	<b>2,140,539</b>
<b>SCHEDULE C</b> <b>OTHER CURRENT ASSETS</b>			
Security Deposit :			
- Rent		180,000	129,000
- Telephone			3,499
TDS Receivable		67,103	38,920
Other Advances		65,496	64,619
		<b>312,599</b>	<b>236,038</b>



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<b>FOREIGN CONTRIBUTION      SCHEDULE : D</b> <b>Statement showing the Receipt and Utilisation of Donor Funds</b> <b>During the year ended March 31,2015</b>		
INCOME	Amount Rs	Total
<b><u>PROGRAMME GRANT ADVANCE</u></b>		
- CBM - Visual Impairment & Rehabilitation	225,000	
- CBM	890,000	
- Operation Eyesight Universal	600,000	
- ORBIS International	1,007,776	
- Sightsavers International	1,140,000	
		<b>3,862,776</b>
Bank interest	27,992	
Membership Annual Subscription	337,896	
Other income	100,000	
		<b>465,888</b>
<b>TOTAL PROGRAMME GRANT RECEIVED</b>		<b>4,328,664</b>
EXPENDITURE		
	Amount Rs	Total
<b><u>PROGRAMME DIRECT EXPENDITURE</u></b>		
World sight Day	46,563	
Meeting/Seminar/Workshop/Conferences	1,017,454	
Programme Salary & Organization Development	2,303,824	
Equitable Access to Eye Health	97,249	
		<b>3,465,090</b>
<b><u>PROGRAMME INDIRECT EXPENDITURE</u></b>		
Bank Charge	600	
Board Meeting Expenses	26,663	
House Keeping Expenses	1,600	
Travel & Conveyance	47,281	
Office Rent	400,991	
Office Supplies & Refreshment	22,848	
Repairs & Maintenance	14,710	
Printing & Stationery	38,719	
Telephone, Postage & Communication	51,705	
Website	90,000	
Salaries	650,538	
Other Expenses	4,564	
Postage and Couriers	40,012	
		<b>1,390,231</b>
		<b>4,855,321</b>
<b>TOTAL PROGRAMME GRANT EXPENSES</b>		<b>4,855,321</b>





VISION 2020 THE RIGHT TO SIGHT - INDIA		
Regd Office: LIACO Building, No. 72, Kuruvikaran Salai, Gandhi nagar, Madurai - 625020, TN Admin. Office : D-21, 2nd floor, Corporate Park, Sector - 21, Dwarka, New Delhi - 110077		
SCHEDULES TO THE INCOME & EXPENDITURE ACCOUNT		
ACCOUNTING YEAR : 2014-15		
EXPENDITURE	Amount Rs	Total
<b>SCHEDULE : E</b>		
<b><u>PROGRAMME DIRECT EXPENDITURE</u></b>		
Program Salary & Organizational Development	1,399,012	
World sight Day	404,406	
Equitable Access to Eye Health	22,092	
Meeting/Seminar/Workshop/Conferences	415,556	
		<b>2,241,068</b>
<b>Total Programme Direct Expenditure</b>		<b>2,241,068</b>
<b>SCHEDULE : F</b>		
<b><u>PROGRAMME INDIRECT EXPENDITURE</u></b>		
Audit Fees	37,078	
Electricity and Water	12,814	
House Keeping Expenses	3,550	
Legal Fees	23,971	
Office supplies	16,491	
Printing & Stationery	28,778	
Local Travel	4,276	
Office Relocation Expenses	8,988	
Postage and Courier Charges	23,841	
Office Rent	125,712	
Office Maintenance	119,797	
Salaries & Allowances	371,980	
Website	9,589	
Repairs and Maintenance	7,709	
Telephone & Communication	25,769	
		<b>820,343</b>
<b>Total Programme Indirect Expenditure</b>		<b>820,343</b>
<b>SCHEDULE : G</b>		
<b><u>OTHER EXPENDITURE</u></b>		
Bank Charge	547	
		<b>547</b>
		<b>820,890</b>
<b>CAPITAL EXPENDITURE</b>		
Office Equipment	81,004	
		<b>81,004</b>
<b>TOTAL</b>		<b>901,894</b>
<b>SCHEDULE : H</b>		
<b><u>PROGRAMME GRANT - LOCAL</u></b>		
Helpage India		300,000
HV Desai Eye Hospital		105,473
		<b>405,473</b>



**VISION 2020 THE RIGHT TO SIGHT - INDIA  
FOR THE YEAR ENDED MARCH 31, 2015**

**SCHEDULE : H**

**NOTES TO ACCOUNTS**

1. Significant Accounting Policies
  - 1.1 General: The accounts have generally been maintained on cash basis except in the case of programme expenses.
  - 1.2 Fixed Assets: Fixed assets are recorded at cost of acquisition which includes all incidental costs incurred to bring the assets to its usable form.
  - 1.3 Depreciation: Depreciation has been provided for on the written down value method in the manner and at the rates prescribed in the income-tax, 1961.
  - 1.4 All amounts received against projects are initially shown as "Project Advances". The total amount (including capital expenditure) spent on the projects is shown as expenditure under the head 'Programme Grant Expenses' in the Income and Expenditure Account and the total of such expenditure is shown on the income side as "Transfer from Programme Grant Advances". The net amount of Project Advances (after adjustment of the expenditure) is shown as a liability in the Balance Sheet as "Unutilised Programme Grant".
  - 1.5 All receipts in foreign currency are accounted for by conversion into rupees at the rate at which they are credited by the bank.
2. Employee benefits : Short term employee benefits are recognised in the period during which the services have been rendered.
3. One mobile phone purchased of Rs.13,600 in April,2014 was lost and an FIR at the local police station has been filed. The cost of this phone has been written off during the year.
4. The Unutilised Programme Grant (FC) in the balance sheet represents the amounts received by way of Programme Grant that remained unutilised at the end of the year. In earlier years this figure also included the amount of local grant that remained unutilised. In order to ensure that the consolidated balance sheet reconciles with the FC balance sheet the previous year's closing balance under the head of Unutilised Programme Grant has been transferred to the general fund and the previous year's closing balance in the FC balance sheet under the head of unutilised programme grant has been transferred from the general fund to the Unutilised Programme Grand (FC).
5. Previous years figures have been regrouped/rearranged/recast wherever considered necessary.
6. Schedules A to H form an integral part of the accounts.







**VISION 2020: The Right to Sight – INDIA**

# D-21, 2nd Floor, Corporate Park, Sector 21,  
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