



April 2011 -
March 2012

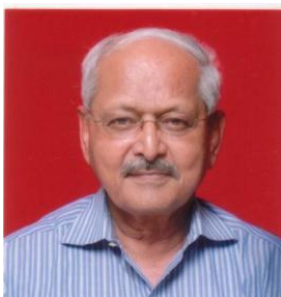
VISION 2020: The Right to Sight – INDIA Annual Report



Manuals



Fostering Synergistic Partnerships to Achieve
Quality | Comprehensive | Equitable Eye Care



Dear Members,

Greetings from VISION2020: The Right to Sight – INDIA.

The past year 2011 – 12 has been a dynamic year for VISION 2020: The Right to Sight – INDIA. With a new board in place, the year was packed with activities with a number of new initiatives launched towards building the capacity of our member hospitals; a year with a number of significant activities towards advocacy and program development.

It has been a remarkable year where all our efforts have been focused towards benefiting our member organisations. We offered them programmes towards strengthening their hospitals: Team Building and Strategic Planning workshops, Hospital based Clinical Skills Transfer Programs and Peer Reviewed Quality Assessments.

We have made an effort to touch base with our member organisations, communicate with them through visits to individual member hospitals, through state level and zonal level meetings where we have tried to understand their problems and their regional priorities.

It has also been a year of introspection when we have analysed our roadmap to reach the goal of eliminating avoidable blindness by 2020. The analyses and brainstorming led to the development of a five year action plan for VISION 2020: The Right to Sight – INDIA.

We would take this opportunity to thank the Government, INGOs, Corporate supporters and all our members for their continuous support to VISION 2020: The Right to Sight – INDIA and to the cause of eliminating avoidable blindness.

In the ensuing pages of the annual report, we present a glimpse of our journey in year 2011 – 12. We hope that through our efforts we have been able to make some improvement in the scenario of avoidable blindness in the country.

We would also take this opportunity to express our gratitude to our member organisations who have been extremely positive towards participating in all our programs and lent able support to make it successful. We are sure that with their coordinated effort and cooperation we will be able to achieve our goal of eliminating avoidable blindness.

We would also like to thank all INGOs for their support. We would like to share with our members that Mr. Nitin Desai is now part of Board as Corporate Advisor. We thank him for all his support to our programmes.

Best Regards

Col. (Retd) Dr. M. Deshpande
President

Dr.G.V.Rao
CEO

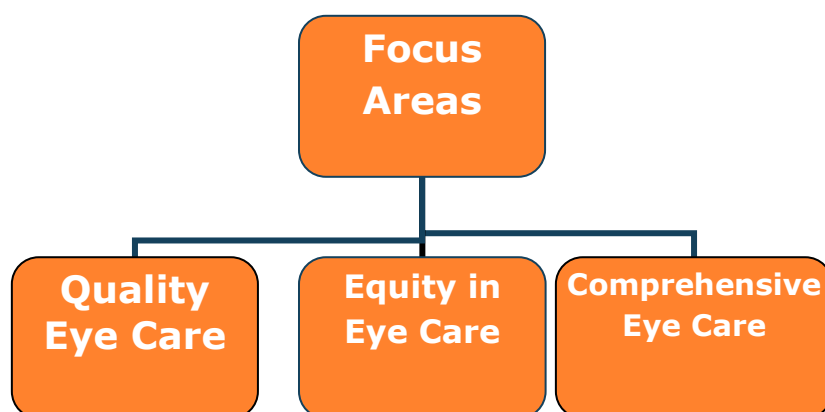
One of the most significant initiatives of VISION 2020: The Right to Sight – INDIA in the year 2011 – 12 was developing the VISION 2020 - India's five year action plan. With the year 2020, the year by which VISION 2020: The Right to Sight – INDIA aims to achieve its goal, round the corner, it was time for some introspection and analysing the strategies adopted so far. It was time to ascertain if the path we had traversed so far was the correct course to reach the goal of eliminating avoidable blindness by year 2020 or was there a need for a course correction.

VISION 2020 - INDIA'S Five Year Action Plan

Two important meetings with the INGOs were held – one at Sightsavers office in Mumbai and the other at the H.V. Desai Eye Hospital, Pune. The aim of the meetings was to discuss the following key topics:

- Strategic Plan
- Agreeing to the priorities
- Five year (2012-2016) proposal

After discussion and deliberations on the strategic plan, the meetings yielded the five year action plan 2012 - 16 for VISION 2020: The Right to Sight – INDIA. Three main areas were identified to be the focus for the Five Year Action Plan and an action plan developed for each of these areas:



Representatives from the INGOs for the meetings were:

- Ms. Elizabeth Kurien, Mr. Pankaj Vishwakarma and Mr. Srinivas Sawant, Sightsavers;
- Ms. Fairlene Soji, CBM;
- Mr. Rishi Raj Borah, ORBIS India Country Office;
- Mr. B. Kashinath, Mr. Santosh Moses, Operation Eyesight Universal
- Col. (Retd) Dr. M. Deshpande and Dr. G.V.Rao, VISION2020: The Right to Sight – INDIA

Activities for the next five years have been developed around the three focus areas:

QUALITY EYE CARE

Towards ensuring that our member hospitals achieve quality in eye care, VISION 2020 – INDIA will map human resource gaps and chart out a plan for developing human resources. To build human

resource capacity, VISION 2020 - INDIA has designed Hospital based clinical and non- clinical skills transfer programs keeping in mind the importance of quality in eye care services. The aim of these programs is to recognize the top providers of eye care services in the country and develop training modules with their help which can be used to train hospitals lacking good human resources. This should also help in building a team based environment in hospitals thus maximizing the potential of the organisation, the benefit of which shall pass on to the patients.

As part of activities to be undertaken, VISION 2020 – INDIA will be advocating for improvement in quality of postgraduate courses and for developing new courses with an aim of increasing the supply of eye health personnel from all cadres.

VISION 2020 – INDIA intends to partner with leading eye care institutes in developing best practices manuals on various topics which would serve as a guide to adhering to quality.

We will also work towards enabling organizations in conducting quality assessments at their institutes so that they can do a thorough review of their systems.

Health Management Information System (HMIS) has being designed and developed by National Programme for Control of Blindness to improve the quality of services being rendered to patients by streamlining processes, reducing costs and improved monitoring.

NPCB has launched the HMIS and it is now live for use by all NGOs. VISION 2020 – INDIA has communicated to all its members regarding the need to use this system and also circulated guidelines which would help the members register on HMIS. VISION 2020 India is also assisting its members in resolving issues faced during registration or use of the HMIS. The feedback sought is being constantly shared with NPCB and efforts are being made to make the process smoother.

EQUITY IN EYE CARE SERVICES

Equity is about the fair distribution of resources throughout a group of people according to population, not individual, need. Equity means not discriminating between people of different ethnicity, religion, age, gender, or social class, and delivering services in an acceptable, accessible, and affordable way.

A lot of disparity in the distribution/ availability of eye care services are prevalent across the country. However, the occurrence of blindness is more prevalent in the underserved population and hence there is a need to ensure equity in provision of eye care services, not just at various income levels but also across geographies, socio-economic status, gender, age, caste, religion etc.

VISION2020 - INDIA is working towards advocating for policies and developing projects that aim at eliminating gender differences in provision of services. As per research, of the total number of people blind in the world today, 64% are female.

To bring about equity in eye care services there are three important steps that VISION2020 – INDIA will be taking:

- Identification of equity related gaps in the services being provided by conducting an analysis in certain selected districts.
- Build capacities of partner organizations developing and implementing pilot projects which can then be replicated at other places.

- Advocating for changes in policies and programs to ensure that the underserved areas, such as N.E. states, are given due consideration.

COMPREHENSIVE EYE CARE

In order to eliminate the causes of avoidable blindness it is imperative to look at eye care and health in a comprehensive manner and address all pertinent issues rather than focus on just the leading cause of avoidable blindness. Comprehensive eye care comprises of three factors –

- *Comprehensive eye examination*, which includes a series of tests and examinations that are to be conducted for every patient in order to ensure that all possibilities of eye problems are evaluated.
- *Comprehensive eye care services*, involves promotion of eye health, prevention, diagnosis and treatment of all relevant eye diseases and rehabilitation services to those with irreversible blindness and low vision.
- *Comprehensive eye care system* aims to provide comprehensive eye care examination and services to everyone in the society without discrimination by gender, age, socio-economic status etc. For a comprehensive eye care system, it is important to develop infrastructure - physical and human resources and to develop processes for monitoring and evaluating performances and conduct targeted operational research.

VISION 2020 – INDIA will work towards developing all three abovementioned factors through its member hospitals. We will work with technical and professional personnel to develop protocols for conducting a comprehensive eye examination while focusing on quality of such services as well.

To build a comprehensive eye care system, VISION 2020 – INDIA will:

- Advocating for policy changes that require equitable distribution of eye care services in the society by identifying the underserved districts and focusing on them.
- Developing training programs, in association with medical professionals, which are aimed at developing human resources at all levels in the eye care sector.
- Increasing awareness on issues pertaining to eye health by leveraging the brand ambassador, organizing thematic campaigns.
- Developing strategies to increase the priority given to other eye diseases like low vision e.g. by encouraging member organizations to increase the research done on low priority eye diseases.
- Advocating for integration of eye care in primary health care.

Based on the defined focus areas, VISION 2020 - INDIA developed a five year action plan outlining key activities that need to be undertaken in order to meet our objective of eliminating avoidable blindness by the year 2020. This plan has been developed based on the inputs from strategic plan workshop deliberations of 2011, advocacy roadmap document etc, developed and drafted together by the INGOs (Sightsavers, CBM, OEU, and ORBIS), VISION 2020 - INDIA board members and the Secretariat team.

All strategic aspects including e.g. operational research, advocacy, program & policy development, resource mobilization, resource centre and capacity building have been integrated as per VISION 2020: The Right to Sight and WHO Action Plan guidelines.

ADVOCACY

One of the main Missions of VISION 2020: The Right to Sight – INDIA is advocacy. VISION 2020 – INDIA represents the collective voice of its member organisations from across the country to voice their concerns to the policy makers at both the Centre and State level. We hold events, workshops, meetings where government representatives are invited and these platforms offer us with an opportunity to influence the government or identify



The team from VISION 2020 – INDIA with Ms. Sujaya Krishnan, Joint Secretary, MoHFW and Dr. N. K. Agarwal, DDG, NPCB at the WSD.

areas where our efforts can be merged with that of the governments to reach the common goal of eliminating avoidable blindness.

This year we held some important events where government representatives were invited: Madhya Pradesh State plan, Gujarat Diabetic Retinopathy State Plan, Meeting Meghalaya Governor. We also regularly meet senior government officials at the Ministry of Health and Family Welfare (MoHFW) to update them about the activities of our organisation.

One of the main advocacy events organised by VISION 2020 – INDIA annually has been the World Sight Day which has participation from the government.

The World Sight Day is observed globally on the 2nd Thursday of October every year and is a platform to raise awareness about a specific eye disease. The event is held in coordination with the government and has the active participation of the government officials from the Ministry of Health and Family Welfare at the Centre.



Ms. Sujaya Krishnan, Jt. Secretary, MoHFW, Govt. of India lighting the inaugural lamp. Dr. Jhala, Dr. N.K. Agarwal and Col. Deshpande look on.



In 2011, the WSD was held on October 13 and was organised at Udaipur by VISION 2020 – INDIA’s member organisation Alakh Nayan Mandir Eye Institute in association with VISION 2020: The Right to Sight – INDIA and in coordination with National Programme for the Control of Blindness, Ministry of Health and Family Welfare, Government of India.

Usually, the theme for WSD is a common one observed across the world. However, for the year 2011 no common global theme for WSD was announced by the global body. Each country was encouraged to focus on their regional priority area. In India, the theme selected was ‘Quality Eye Care’.

Ms. Sujaya Krishnan, Joint Secretary, Ministry of Health & Family Welfare, Government of India; Dr. N.K. Agarwal Deputy Director General, National Blindness Control Programme (NPCB), MoHFW; Mr. Yuvraj Singh Jhala, Educationist and former Principal of B.N. College were the special invitees for the occasion. Several members of VISION 2020: The Right to Sight – INDIA were also present at the event.



Visually Challenged students performing at WSD

To mark the occasion and to raise awareness on the theme of the year, a daylong national symposium on ‘Quality Eye Care’ was held on October 12, 2011. Eight presentations were made covering a cross section of topics with a focus on the main theme.

Speaking on the occasion of World Sight Day, Ms. Sujaya Krishnan urged young doctors to serve with zeal to take the mission of eliminating needless blindness towards its goal. She said, “Eyes are not only an important body part but is the most beautiful and cherished gift to us by nature. On this day we pledge to bring light, hope, vision and a new dawn for those who are suffering from avoidable blindness.”

Highlighting the importance of the day, Col. (Retd) Dr. Madan Deshpande, President, VISION2020 – INDIA said that each year on this committed day, we make a decision to bring light in the lives of millions of blind people in India who can be cured and this noble verdict of our own makes this day pious. He further added that 80 per cent of blindness can be cured and it is possible only through confidence. Government of India is helping this mission but there is a need to raise the quality of everything we do; quality in treatment and quality in service.



Shriji Arvind Singh Mewar, Chairman and Managing Trustee, Maharana of Mewar Charitable Foundation speaking at the dinner hosted by him.

Award for the best NGO instituted by VISION 2020: The Right to Sight - INDIA for a NGO's contribution to eye care was awarded to Dr. Uday Gajiwala, Vice-president of Divyajyoti Trust for his commitment in treating and curing people from the tribal belt of Mandvi, near Surat, Gujarat.

Dr. Laxmi Jhala, Executive Trustee, Alakh Nayan Mandir Eye Institute received the felicitations for hosting the National Symposium & the "World Sight Day 2011" with Commitment, Unparalleled Dedication and Personal Passion.

Maharana Mewar Charitable Foundation supported and hosted the National Symposium & the World Sight Day event at the Zenana Mahal, Udaipur, Rajasthan. Shriji Arvind Singh Mewar, Chairman and Managing Trustee, Maharana of Mewar Charitable Foundation also hosted a grand dinner for all the participants. We are greatly indebted to him for supporting a noble cause and being a gracious host. We would thank the management of Alakh Nayan Alakh Nayan Mandir Eye Institute for successfully organizing the WSD.



The Advisory Committee Meeting

Advisory Committee Meeting is another platform for VISION 2020: The Right to Sight – INDIA's advocacy efforts. The Advisory Committee to VISION 2020 – INDIA includes senior government officials from the Ministry of Health and Family Welfare who have a meeting at regular intervals. The Advisory Committee's meeting held last year on December 14, 2011 under the chairmanship of Mr. Keshav Desiraju, Additional Secretary, Ministry of Health and Family Welfare, Government of India. The committee discussed advocating with the government for increased support to the NPCB programs in the draft XII Five Year Plan. A draft outlining the proposed strategies for an interim annual plan 2012 – 13 (to Government of India's XII Five Year plan) was submitted to the Additional Secretary for his kind consideration.

The members present at the meeting were: Mr. Keshav Desiraju, Additional Secretary, MoHFW, Governemnt of India; Ms. Sujaya Krishnan, Jt. Secretary, MoHFW, Govt. of India; Dr. G.N Rao,

Dr. Rajvardhan Azad, Dr. T.P.Das, Dr. Ashok Grover, Dr. Praveen Vasisht, Dr. Kashinath Bhoosnurmath, Col. Deshpande, Dr. G.V. Rao, Ms. Vrinda Arora and Mr. Mahaveer Jain.



Standing (L to R): Ms. Vrinda Arora, Dr. G.V. Rao, Mr. Kashinath Bhoosnurmath, Dr. Praveen Vasisht, Dr. T.P. Das. Seating (L to R): Dr. Ashok Grover, Col. Deshpande, Dr G.N. Rao, Mr. Keshav Desiraju, Ms. Sujaya Krishnan, Dr. Rajvardhan Azad.

VISION 2020 – INDIA at the 70th AIOC



The All India Ophthalmological Conference (AIOC) organised by the All India Ophthalmology Society each year is a towering event which the top eye care fraternity attends in a large number. It offers an opportunity for VISION 2020 – INDIA to network with the eye care fraternity and to promote its activities.

During the AIOC, VISION 2020 – INDIA holds a technical session and also its Board meeting. This year on the sidelines of the AIOC,

Dr. Asim Sil making a presentation at the AIOC, Cochin.

VISION 2020 – INDIA initiated a first ever meeting with the manufacturers of ophthalmic drugs and equipment. The aim of the meeting was to explore what role can VISION 2020 – INDIA and traders play in promoting eye health in the country. This meeting provided a platform for both parties to share their views and derive a future course of action for working together.

During the meeting, one of the points that were discussed was a strategy for ensuring benefits to the VISION 2020 - INDIA member organisations for purchase of various ophthalmic drugs and equipment. This and several other points that were discussed will be followed up in later meetings.



The technical session, which is held at the AIOC every year by VISION 2020 – INDIA, aims at discussing some of the current and emerging issues surrounding eye care in the country. This year’s session was held on February 3, 2012 at Le Meridian – the venue of the 70th AIOC and was chaired by Col. M Deshpande, President, VISION 2020: The Right to Sight – INDIA, Co Chaired by Dr. R.D. Ravindran, Executive

Col. Deshpande addressing the meeting. From Left: Mr. Pankaj Vishwakarma, Mr. A.K. Arora, Dr. A.A. Deshpande, Dr. G.V. Rao and Dr. R.D. Ravindran are also in the meeting.

Director and Chief Medical Officer, Aravind Eye Care, Madurai and moderated by Dr. Sara Varughese, Acting Regional Director, CBM.

VISION2020 – INDIA also put up a stall at the conference to promote the activities of VISION2020 – INDIA.



VISION 2020 – INDIA stall at AIOC 2012

We would like to thank AIOS for allotting us a slot for the technical session and also the stall.

Meeting with His Excellency Meghalaya Governor



During the 30th Board Meeting held at Shillong, in April 2011, the Board Members of VISION 2020 - INDIA and Dr. N.K. Agarwal, DDG, NPCB, Government of India met His Excellency, Ranjit Shekhar Mooshahary, Governor of Meghalaya. The Governor was apprised of the situation in the North East and VISION 2020 – INDIA’s plans to work in the region.

VISION 2020 – INDIA team and Dr. N.K. Agarwal, DDG, NPCB with His Excellency, Ranjit Shekhar Mooshahary, Governor of Meghalaya.

Aligned with the activities under the VISION 2020 – INDIA five year action plan state level workshops/meetings and zonal meetings were held with an aim to touch base with VISION 2020 – INDIA member organisations. The objective of the meetings was to apprise members of the services offered by VISION 2020 – INDIA and to understand their regional issues towards strengthening the national eye care program.

Madhya Pradesh State level workshop

In an important advocacy and programme development initiative on invitation by the Madhya Pradesh Blindness Control Programme, VISION 2020 – INDIA facilitated a State level workshop 'Comprehensive Eye Care Strategic Plan' on February 8th & 9th, 2012 at Bhopal. The aim was to develop the State plan for Madhya Pradesh for providing a five – year strategic direction for a comprehensive eye care services and resources.

The workshop was organised by the Directorate of Health Services, Bhopal, Madhya Pradesh with technical support from Dr. R. P. Centre, AIIMS. Dr. Praveen Vashist, Addl. Professor & Head, Community Ophthalmology, Dr. RP Centre, AIIMS gave his valuable input at the workshop. Resource persons participation from the MP state government was in large numbers: Mr. Dilip Kumar Samantaray, Principal Secretary, Health & Family Welfare, Madhya Pradesh; Dr. AN. Mittal, Director, Directorate of Health Services, Madhya Pradesh; Dr. V.A. Joshi, Joint Director & State Programme Officer (NPCB) Directorate of Health Services, Madhya Pradesh; Dr. Dhanila Narayan, Deputy Director (NPCB), Directorate of Health Services, Madhya Pradesh.

Dr. Uday Gajiwala, Medical Director, Divya Jyoti Trust, Surat, Mr. Anand Sudan, SSSN, Chitrakoot, Satna, Representatives, Sightsavers, Representatives, CBM, Representatives, RIO Bhopal and Medical College Indore District Program Managers, Local NGOs were the resource persons. The meeting proved to be successful with active participation from the top and mid level management clinical and non-clinical staff of District Hospitals, DPMs, RIO, Medical Colleges, Mobile Units, NGOs with a total participation of nearly seventy. This workshop was also used as a platform to share quality guidelines with the audience.

We thank the Madhya Pradesh government and Dr. R.P Centre for taking this initiative and all others who were involved in making this workshop possible and successful.



Participants at the MP state level meeting

Diabetic Retinopathy State Plan for Gujarat



(Above) Group work in progress at the DR workshop.



From left: Dr. Uday Gajiwala, Mr. Utpal Jani, SPO, Dr Pran Nagpal, Dr Praveen Vashist Col (Retd) Dr Deshpande and Dr G.V. Rao part of the task force for the DR Plan.

A state level meeting was held in March 2012 at Gujarat with an aim to develop a disease focussed state plan. VISION 2020 – INDIA facilitated a workshop for Diabetic Retinopathy at the Retina Foundation, Ahmedabad, organised by VISION 2020: The Right to Sight – Gujarat Chapter.

The objective of the workshop was to identify the gaps in the service delivery of Diabetic Retinopathy – at all levels, HR, infrastructure, governance and prioritising the action plan. At the end of the workshop, a task force has been appointed to produce a comprehensive report on Diabetic Retinopathy State Plan with an implementation plan.

The workshop was attended by: Mr. P K Taneja, Commissioner, Health and Family Welfare – Government of Gujarat; Dr Paresh Dave, Director Medical & Health Services, Government of Gujarat; Dr B. Jesalpara, SPO, NPCB, Gujarat; Dr. Pran Nagpal, Chief, Retina Foundation; Dr. Praveen Vashist, Addl. Professor & Head, Community Ophthalmology, Dr. RP Centre, AIIMS; Mr. Jatin Shah, Technical Advisor, LCIF West; Col. Deshpande, President, VISION 2020 – INDIA, Dr. G.V. Rao, CEO, and Ms. Vrinda Arora, Program Manager, VISION 2020 – INDIA.

We would like to thank Mr. P K Taneja, Commissioner, Health and Family Welfare – Government of Gujarat and his entire team for their active participation and support; Dr. Praveen Vasisht Dr. R.P.

Centre, AIIMS the Retina Foundation, Gujarat, the Gujarat Chapter of VISION 2020 – INDIA for organising the workshop. We would like to thank Dr.Nagpal, Dr Gajiwala coordinating the entire workshop to others for participating.

Dr. Uday Gajiwala was unanimously elected as the President of VISION 2020 Gujarat Chapter.

Maharashtra VSION 2020 – INDIA State Level Meeting



Participants of the Maharashtra State level meeting

In December 2011, a meeting of the VISION 2020 – INDIA member ORGANISATIONS from Maharashtra was held AT PUNE. The meeting was attended by 18 participants from 12 member organisation from the State. Col (Retd) Dr. M. Deshpande, President and Dr. G. V. Rao, CEO, VISION2020: The Right to Sight - INDIA moderated the meeting and Ms. Vrinda Arora, Program Manager, VISION 2020: The Right to Sight – INDIA coordinated the meeting.

The meeting aimed at exploring synergies amongst the present members in Maharashtra. All the members were given an opportunity to share information about their hospitals/ institutes. This enabled the members to explore the best practices of some organizations and also gave an opportunity to discuss how certain hospitals have been able to increase productivity/ efficiency with the help of capacity building and strategic workshops conducted. Major. (Dr).Zarekar volunteered to be VISION 2020: The Right to Sight - INDIA'S state representative for Maharashtra. We would like to thank H.V. Desai Eye Hospital for hosting the event.

Preliminary meeting at North East

A focus in the North Eastern states is at the heart of our plan for providing equitable eye care to the geographically unreachable areas in the country.



A two – day preliminary meeting to discuss the regional North East plan for eye care was held on January 19 & 20, 2012 at Guwahati. During the meeting, an overview of the situation in north east was presented and discussed. This information was gathered to develop an agenda for the future workshop.

The meeting was attended by: Dr. C.K. Barua, Regional Institute of Ophthalmology – Guwahati; Dr. Jennifer Vaid Basaiawmoit, Bansara Eye Care

Centre; Mr. Sudipta Mohanty, Sightsavers International; Dr. Praveen Vasisht, Dr. R.P. Centre for Ophthalmic Sciences; Dr. Col. Deshpande, Dr. G.V. Rao, and Ms. Vrinda Arora from VISION 2020 - INDIA. VISION 2020 –INDIA is in contact with MoHFW for their support to organise and facilitate the meeting. We would like to thank Dr. C.K. Barua for providing his guidance.

VISION 2020 – INDIA Kerala State level Meeting

During the AIOC at Cochin, VISION 2020 – INDIA team held Kerala state level meeting. The purpose of the meeting was to have a dialogue with all the members, update them on the new initiatives of VISION 2020 - INDIA and build a strong network among all the members.



From L to R Mahaveer, Dr Thomas Varghese, Fr Sebastian, Dr. Swadique, Dr.G. V. Rao, Adv. Samsudeen, Dr.Thomas Cherian, Mr. Pankaj Vishwakarma.

VISION 2020 – INDIA North Zone Meeting

Prof (Dr.) Rajvardhan Azad, Chief, Dr. R.P. Centre, AIIMS chaired the north zone meeting of VISION2020 - INDIA held at AIIMS in March 2012. The aim of the meeting was to build stronger relations with VISION 2020 - INDIA eye care hospital members and provide a platform for state level networking.



Dr. Rajvardhan Azad, Dr. Praveen Vasisht, Dr. Sandeep Bhuttan, Mr. A.K. Arora, Mr. Manoj Gulati, Mr. Saurabh Biswas at the meeting.

Addressing the meeting, Dr. Azad emphasised the importance of mapping all human resources involved in eye care service delivery across India. He further suggested that Indian Optometry Federation (IOF) map their network of optometrists across the country.



Standing (L to R): Mr. Saurabh Biswas, SightLife, Dr. Subodh Sinha, Venu Eye Institute & Research Centre, Dr. Jauhari Lal, Anugraha Drishtidaan, Mr. Anil Tyagi, Indian Optometry Federation, Mr. Manoj Gulati, SightLife, Dr. Sandeep Buttan, Dr. Shroff's Charity Eye Hospital, Mr. Rajesh Wadhwa, Indian Optometry Federation. Seating (from left): Dr. Praveen Vashist, Dr. R. P. Centre, AIIMS, Mr. Arun Arora, Dr. Shroff's Charity Eye Hospital, Dr. G.V. Rao, VISION 2020: The Right to Sight – India at the North Zone meeting.

Team Building / Strategic Planning Initiatives

VISION 2020 – INDIA offers to its member organisations programmes to strengthen their organisation: Team Building and Strategic Planning; Hospital Based Skill Transfer Program; Twinning Program. The team at VISION 2020 – INDIA assess the requirements of the member hospitals and then matches it with the resources available with us. For example, for the hospital based program, we have a pool of voluntary faculty willing to volunteer to conduct clinical skill transfer programme as per the requirement of the member organisations.

A cohesive team combined with an effective working plan can be a success story for any organisation and recognising the potential of such a combination, VISION2020: The Right to Sight – INDIA, held Team building and Strategic plan workshops at two of its member hospitals - Tulsi Eye Hospital, Nashik in October, 2011 & Siliguri Greater Lions Eye Hospital, Siliguri in November 2011.

The workshops were facilitated by Col. (Retd) Dr. M. Deshpande, President and Dr. G. V. Rao, CEO, VISION 2020: The Right to Sight – INDIA.



Group work at the Strategic Planning workshop, Tulsi Eye Hospital

Dr.(Maj) D.K. Zarekar, CEO, Tulsi Eye Hospital, Nashik actively participating in the role play at the Strategic Planning workshop at Tulsi Eye Hospital, Nashik.(Below)

The aim of the workshops were to enhance and strengthen the member hospital towards providing quality eye care services, hospital's productivity by optimum utilization of existing resources, and reaching out to the unreached areas. The workshop's sought to build the team at the hospitals for the efficient use of the organisation's existing resources.



The workshops were designed to be participatory with all the departments encouraged to actively engage in it. The entire staff was encouraged to honestly assess the strengths and weaknesses of their own departments. Through intense group work, the participants by the end of the workshop developed a plan for growth for the hospital.



“Our clinical and non-clinical teams are energised and enthusiastic after the two day long workshop and already started implementation of planned activities.” Lion Sukrit Mitra, Chairman, Greater Lions Hospital, Siliguri.

Networking Meetings & Workshops

Besides developing activities and workshops for its member hospitals, VISION 2020 – INDIA also participated in national level initiatives to share their experiences and provided inputs for strengthening the eye care program in the country.

VISION 2020 - INDIA participated in a workshop organised by IAPB/WHO South East Asia Region, Lions Aravind Institute of Community Ophthalmology (LAICO) for preparing the national action plan for eye care in the country. Nine countries participated in the workshop held in September 2011. To represent the Indian government, Mrs. Sujaya Krishnan, Joint Secretary, MoHFW participated in the workshop. INGOS: Sightsavers International, CBM, ORBIS, OEU; Institutions: LVPEI, Aravind Eye Care System, L.V.Prasad Eye Institute, Dr. R. P. Centre for Ophthalmologic Sciences, Sankara Netralaya, Sankar Eye Institutes, Col Deshpande, President, Dr G V Rao, CEO, VISION 2020: The Right to Sight – India and several others have contributed to the development of the priorities.

The team from VISION 2020 – INDIA of Col (Retd) Dr. M. Deshpande and Dr. G.V. Rao also participated in the workshop 'Eye Care Research Priorities' for India organised (LAICO).

It is VISION 2020 – INDIA's constant endeavour to collaborate and join hands with like minded organisations for a more unified approach towards achieving the common goal. VISION 2020 - INDIA

team met with Prof. Brien Holden, CEO, Brien Holden Vision Institute, Australia at Delhi to discuss synergies between the two organisations and discuss broadly certain areas where the two organizations can work together. Brien Holden who is also the Co Chair, India Vision Institute, Hyderabad was visiting India for the World Optometry Day.

Mr. Neilsen De Souza, Executive Manager, Brien Holden Vision Institute, Mr. Vinod Daniel, CEO & Managing Trustee, India Vision Institute, Hyderabad; Mr. Rajesh Wadhwa, Indian Optometry Federation –IOF and Ms. Lakshmi Shinde, India Co-ordinator, International Center for Eye Care Education, Bangalore also actively participated in the meeting.

Visits to VISION 2020 – INDIA Member Organisations

During the Gujarat visit in March, the VISION 2020 - INDIA team visited a member hospital – Sanakara Eye Care in Anand, Gujarat. The team had a fruitful meeting with Mr. Mayur Vyas, CEO and Dr. Karanpreet Singh, Business Development Executive. The team took a tour of the hospital and discussed various issues related to eye care.

Col.(Retd) Dr.M. Deshpande and Dr. G.V. Rao visited two member organisations in Pune – K.K. Eye Institute and National Institute of Ophthalmology in order to generate interest among the passive members. They spoke with them about the new initiatives launched by VISION 2020: The Right to Sight – India and urged them to participate in them.



Dr.G.V. Rao visited Pushpagiri Eye Hospital in March during his visit to Andhra Pradesh. He also had a meeting with Eye Banking Association of India on how to collaborate in future and specifically about the eye donation fortnight and ways to observe with the member organisations.

Col (Retd) Dr. M. Deshpande and Dr. G.V. Rao attended the LVPEI silver jubilee function in October 2011.

Dr. Jennifer Vaid Basaiawmoit, Medical Director, Bansara Eye and Northeast representative and Dr. G.V. Rao attended the Lions conclave in Durgapur in November and at Guwahati April. The conclave helped in meeting with a number of potential members for the north east region.

Col (Retd) Dr. M. Deshpande and Dr G.V. Rao visited Joseph Eye Hospital. They met Dr Nelson and apprised him regarding the organisations activities.

Fundraising Visit

Col. (Retd) Dr. M. Deshpande, Mr. N.P. Pandya and Dr. G.V. Rao visited Oman from 26th March – 29th March. During their visit they met with:

- His Excellency Mr J.S. Mukul, Ambassador of India, Sultanate of Oman
- Dr. Swati V. Kulkarni, Counsellor, Embassy of India, Muscat
- Dr. Hibba Moosa, Director of International Relations, Ministry of Health, Sultanate of Oman
- Dr. Zafar A. Zaidi, Senior Consultant & Head, Department of Ophthalmology, Nizwa Hospital
- Mr.Paresh Shah, a donor to H.V. Desai Eye Hospital
- Mr Ashwin Dharamsey, a donor to H.V. Desai Eye Hospital
- Dr. Rajiv Khandekar, VISION 2020 Oman

As a positive outcome of a proposal for funding submitted to Mr. Ashwin Dharamsey, businessman and philanthropist through efforts of our Resource Mobilisation Director, Mr.N.P. Pandya, Mr. Ashwin Dharamsey was gracious to donate funds for an award for member organisations of VISION 2020 – INDIA doing high volume and quality eye care. We are ever indebted to Mr. Dharamsey for his generous donation and gesture for recognising the work of NGOs working in eye care in India.

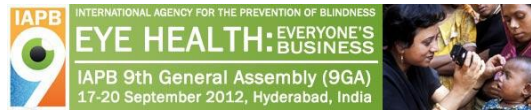
We would also like to take this opportunity to thank Mr. N.P. Pandya without his efforts this funding would not have been possible.

From this generous fund VISION 2020 – INDIA has instituted an award Shri Dharamsey Nensey Oman Award for Outstanding High Quality High Volume Comprehensive Eye Care Service Delivery. We called for nominations from all the members and the winner will be announce at the forthcoming AGBM at Madurai in July 2012.

Update on the International Agency for Prevention of Blindness 9th General Assembly

Dr. G.V. Rao and Ms. Vrinda Arora met with the visiting International Agency for the Prevention of Blindness (IAPB) team and Dr. Santosh Honavar (LVPEI), in Hyderabad on 23rd January 2012, to discuss VISION 2020 - INDIA's participation at IAPB's 9GA and ways of promoting 9GA amongst members of VISION 2020 - INDIA and increasing government participation at 9GA. The IAPB team comprised of: Mr. Peter Ackland, President – IAPB, Ms. Christina Sanko, Fundraising Development

and Project Manager – IAPB, Mr. Alessandro Di Capua Membership Manager- IAPB and Mr. Tejah Balantrapu, Communications Manager - IAPB.



VISION 2020 - INDIA has submitted six abstracts to IAPB's 9GA summit: 1.Team Building and Strategic Planning of Eye Care Hospitals for Sustainability, 2.Vision Centres for Primary Eye Care Delivery in India, 3.Public Private Partnership Models for Eye Care, 4.Childhood Blindness and Refractive Errors and Development, Implementation of Quality Assessment Tools for Eye Care Centres in India and Costing of eye care services.

Visitors to VISION 2020 - INDIA office

In November 2011, Ms. Manuela Kräuter and Klaus Minihuber from Light for the World visited the VISION 2020 – INDIA office and shared the work being done by their organisation in the North East region and discuss VISION 2020 – INDIA's plans for the region. The two organisations found synergies in the work being done in North East India.



From Left: Mr. Klaus Minihuber and Ms. Manuela Kräuter, Light for the World, Ms. Vrinda Arora, Program Manager, VISION 2020 – INDIA.



Dr. Jennifer V Basaiawmoit with the VISION 2020 – INDIA team.

Dr. Jennifer V Basaiawmoit, Medical Director, Bansara Eye Care visited VISION 2020 – INDIA office in March 2012. A fruitful discussion on developing eye care the North east took place.

Our Members our Strength

In the past year we have grown stronger as 23 members have joined VISION 2020: The Right to Sight – INDIA. We welcome all our new esteemed members to this national forum to join our efforts for a noble cause. All our new members, when they join in, are sent a welcome kit consisting of: all the manuals, Community Eye Health Journals, NPCB IEC material.

The increase would not have been possible without the efforts of our zonal members. We thank them for their voluntary services towards making the eye care fraternity stronger.

S. NO.	NAME OF ORGANIZATION	STATE/UT	ZONE
1.	Ahalia Foundation Eye Hospital	Kerala	South
2.	Mission for Vision	Maharashtra	West
3.	Murlidhar Kripa Hospital & Research Centre	Madhya Pradesh	Central
4.	VASM Charitable Trust (Eye Microsurgery & Laser Centre),	Kerala	South
5.	Indian Optometry Federation	New Delhi	North
6.	BC Memorial Eye Foundation	West Bengal	East
7.	Chattisgarh Eye Hospital	Chattisgarh	Central
8.	Himalayan Institute Hospital Trust	Uttranchal	North
9.	Kaushalya Karad Eye Hospital	Maharashtra	West
10.	Rotary Seva Trust	Maharashtra	West
11.	Sight life	New Delhi	North
12.	Siliguri Greater Lions Eye Hospital	West Bengal	East
13.	Sitapur Eye Hospital	Uttar Pradesh	Central
14.	Tulsi Eye Hospital	Maharashtra	West
15.	Udaigiri Lions Eye Hospital	Maharashtra	West
16.	AP Right to Sight Society	Andhra Pradesh	South

17.	Indira Gandhi Eye Hospital and Research Centre	Uttar Pradesh	Central
18.	K.B. Haji Bacholi Charitable Ophthalmic & ENT Hospital	Maharashtra	West
19.	Association of Community Ophthalmology of India (ACOIN)	West Bengal	East
20.	C.L. Gupta Eye Institute	Uttar Pradesh	Central
21.	Sadguru Sankalp Netra Chikitsalaya	Madhya Pradesh	Central
22.	Sewa Sadan Eye Hospital	Madhya Pradesh	Central
23.	Society for Comprehensive Rural Health Project	Maharashtra	West

Benefits for VISION 2020 - INDIA members

It is our constant endeavour to offer our member organisations useful information in the sphere of training, information on training courses etc. - information that can be useful in developing the organisation's capacity.

VISION2020 – INDIA is taking forward a dialogue that was initiated with the National Accreditation Board for Hospitals (NABH) to develop a separate Accreditation for eye centre and hospitals. This effort is in collaboration with All India Ophthalmological Society. After a recent meeting with the Assistant Director, NABH, VISION 2020 – INDIA is in the process of drafting a proposal to be submitted to NABH citing aspects for considering separate accreditation standards for eye hospitals. The proposal will highlight the medical interventions and the social aspects in eye care that makes an eye hospital different from a general hospital.

We have been able to extend to our members **Free Legal Consultation** from Dr. A.A. Deshpande. Dr. A.A. Deshpande, a well known lawyer and ophthalmologist and a member of the AIOS legal cell, has agreed to offer his legal services on a voluntary basis to VISION2020: The Right to Sight - INDIA and to all our member organisations.

We kept our members informed about **Scholarships** being provided to 300 Indian optometrists to attend IAPB's 9th General Assembly, to be held in Hyderabad from 17th – 20th September, by India Vision Institute, Hyderabad through support from Brien Holden Vision Institute, Australia.

Training courses offered by our member organisations: We requested all our members to share information of courses they run; giving information on duration, fees etc to be shared in our website.

Service delivery data: In order to share the contribution made by members of VISION 2020 – INDIA towards the number of eye surgeries being done in the country, a survey was developed to collect performance data and analyse the same. The results of the data gathered were shared at 7th AGBM by Dr. R.D.Ravindran. This data will be gathered every year from all members of VISION 2020 – INDIA.

IEC material: We have disseminated IEC material: spot promotion cd and newsletter from NPCB to all our members. We thank NPCB for regularly providing us with IEC material.

We have also disseminated the newly released manuals on Cataract and Vision Centres to all our members. We thank Sightsavers and ORBIS International for supporting these manuals.

VISION 2020 – INDIA'S 7th AGBM



The inaugural lamp at the 7th AGBM being lit by Honourable Union Coal Minister Shri Sriprakash Jaiswal flanked on the left by Ms Elizabeth Kurien, Sightsavers and on the right by Dr. Mahendra, the host for the event and Dr. Sara Varughese, CBM.

The 7th AGBM was hosted by Khairabad Eye Hospital, Kanpur VISION 2020 – INDIA's member from the central zone. The theme of the scientific session was 'Twelfth five year plan for blindness control'. The programme was inaugurated by Honourable Union Coal Minister Shri Sriprakash Jaiswal.

The main speakers at the session were: Dr. N.K. Agarwal, DDG, NPCB; Dr. Manish Mahendra and Mrs. Sadhana Ghosh, Mr. K Anand Sudhan, Dr. R.D. Ravindran, Dr. Asim Sil and Dr. Taraprasad Das.



At the 7th AGBM elections were held to elect the zonal representatives and Executive Committee to VISION 2020 – INDIA. The following members were elected for the next 3 years:

We thank the management of Khairabad Eye Hospital for successful organizing the entire event. They did a commendable job of hosting all the events during the AGBM.

VISION 2020: The Right to Sight – INDIA Board

The Executive Committee of the Board



Col (Retd) Dr. M.
Peshpande, President



Dr. Taraprasad Das
Vice President



Mr. B. Kashinath
Treasurer



Dr. G.V. Rao, CEO



Ms. Elizabeth Kurian
Secretary

VISION 2020 – INDIA OTHER BOARD MEMBERS

Lion Ashok Mehta, Lions Club International Foundation
Dr. R.D. Ravindran, Aravind Eye Care System
Dr. Sara Varughese, CBM
Dr. Rahul Ali, ORBIS International
Mr. N.P. Pandya, Chairman, Resource Mobilisation
Mr. A.K. Arora, North Zone Representative
Dr. B.K. Jain, Central Zone Representative
Dr. Asim Sil, Eastern Zone Representative
Dr. Jennifer Vaid Basaiawmoit, Northeastern Zone Representative
Mrs. Manimala, South Zone Representative
Mr. Jagrat Dave, Corporate Representative

ADVISORS TO THE BOARD:

Dr. G. N. Rao, LV Prasad Eye Institute
Mr. Keshav Desiraju, Addl. Secretary, MoHFW, GOI
Ms. Sujaya Krishnan, Jt. Secretary, MoHFW, GOI
Dr. Rajvardhan Azad, Dr.R.P Centre, AIIMS
Dr. N.S.D. Raju, President, AIOS
Mr. R.D.Thulasiraj (past President)
Mr. Nitin Desai, Corporate Advisor
Dr. Peter Ackland, International Agency for Prevention of Blindness
Dr. Usha Gopinathan, Eye Bank Association of India

BOARD MEETINGS



Four Board meetings (BM) of VISION 2020 – INDIA were held in the year: 30th BM in April at Shillong; 31st BM in July at Kanpur; 32nd BM in October at Udaipur and 33rd BM during the AIOC at Cochin in February 2012.

(Left):The 30th Board Meeting was held at Shillong. Dr.N.K. Agarwal, DDG, NPCB attended VISION 2020 – INDIA’s Board meeting.

(Right):The 31st Board Meeting was held at Kanpur along with the 7th AGBM. New Board members were elected at this AGBM for the next three years.



(Left):32nd Board Meeting was held at Udaipur in conjunction with WSD. Ms. Sujaya Krishnan, Jt. Secretary, MoHFW and Dr.N.K. Agarwal, DDG, NPCB attended the Board Meeting.

(Right):The 33rd Board Meeting of VISION 2020 - INDIA was held on 3rd February 2012 at Le Meridian Convention Centre, Cochin. Ms. Lynda Cherry, Vice President - International Operations, Operation Eyesight Universal, Canada was a special guest at the meeting.



Resource Centre

'Guideline for the Management of Cataract in India' manual supported by Sightsavers was released at the World Sight Day by Ms. Sujaya Krishnan, Jt. Secretary, MoHFW, Government of India.

Explaining the purpose of the manual, Col (Retd) Dr. M. Deshpande, President, VISION 2020: The Right to Sight - INDIA said that the manual was a work of all partner organizations of VISION 2020: The Right to Sight - INDIA and especially acknowledged Ms Elizabeth Kurian's, Regional Director - Sightsavers, contribution in preparing the manual.



The 'Vision Centre Manual' developed with financial support from ORBIS International was released at the Board Meeting in Cochin during the AIOS in February 2012. The manual was dedicated to the ophthalmic fraternity by Ms. Lynda Cherry, VP, International Operations, Operation Eyesight Universal, Canada and Dr. S. Chandrashekar Shetty, Technical Advisor, Sight First. Mr. Manish Kumar, Program Manager, ORBIS International India Country Office, Col. Deshpande and Dr. G. V. Rao were also present on the occasion.

Community Eye Health Journal



Download
Indian Issue
Vol 1 Issue 1
June 2011

Download
Vol 24, Issue 75
September 2011

The inaugural Indian edition of the Journal of Community Eye Health was published and distributed to all members and non-member organizations.

Copies of both the manuals and that of the ICEH journal have been disseminated to the members and a soft copy of these documents is also available on the VISION 2020: The Right to Sight - INDIA website for free download.

Besides the above IEC material, VISION 2020 - INDIA was also provided IEC material by NPCB. We have disseminated this to our members.

Organisational Development

The national office of VISION 2020 – INDIA was streamlined and expanded. Mr Mahaveer Jain who had been working in the capacity of Resource Mobilisation Officer was given the responsibility of Finance and Administration. Three new appointments were made: Dr. GV Rao as CEO, Ms Vrinda Arora as the Program Manager and Ms Sridevi Sunderarajan as the Development Communication cum PR Officer.

VISION2020 – INDIA shifted its office premises to Gurgaon, NCR.

Dr.G.V. Rao was appointed as the CEO of VISION 2020: The Right to Sight – INDIA. He took charge in October 2011.



Earlier, Dr. Rao was the India Country Director and then Director, South Asia ORBIS International.

Dr. Rao is an alumni of the Tata Institute of Social Sciences, Mumbai post Dr. Rao has a distinguished career in the development sphere of nearly thirty years with a rich contribution in sectors spanning Community / Rural / Urban/ Tribal Development, areas of Women & Child Development, HIV/AIDS, Reproductive Women’s Health program, Disability, and Blindness Prevention and Treatment programs, Environmental issues, Women’s Micro Enterprise Development, Reduce Child Labour & Children’s Education, Disaster and Risk Management where with his able leadership, he has made immense contribution to improve the lives of the less privileged in the society.

A new team at the national office – VISION2020: The Right to Sight – INDIA was appointed



Ms. Sridevi Sunderarajan as Communication Development & Public Relations Officer.
Mr. Mahaveer Jain promoted as Finance & Administration Officer.
Ms. Vrinda Arora as Program Manager

Ms. Vrinda Arora, Program Manager and Ms. Sridevi Sunderarajan, Development Communication cum Public Relations Officer attended the two week course on Management Training for Eye Care Program Managers conducted by LAICO, Madurai from 30th January 2012 – 11th February 2012. The course fees for one participant from VISION 2020 – INDIA was sponsored by LAICO.

A BIG THANKS TO ALL OUR SUPPORTERS. Without their support, encouragement and participation none of our programmes would have been possible. We also look forward to their support in the future.

THANKS TO ALL OUR SUPPORTERS

We would like to thank all our supporters who have contributed towards achieving the goal of eliminating avoidable blindness:

CBM

International Centre for Eye Health(ICEH)

Light for the World

Operation Eyesight Universal

ORBIS International,

Sightsavers

We would also like to thank LCIF, SEVA for their active participation in our programmes.

We would like to thank Mr. Nitin Desai, who is the Corporate Advisor to our Board and has supported us this year. We also thank him for committing to fund our programmes in the future.

A special thanks for cooperation, active involvement and encouragement to:

National Programme for Control of Blindness (NPCB), MoHFW, Government of India,

Dr. Rajendra Prasad Centre for Ophthalmic Sciences, AIIMS.

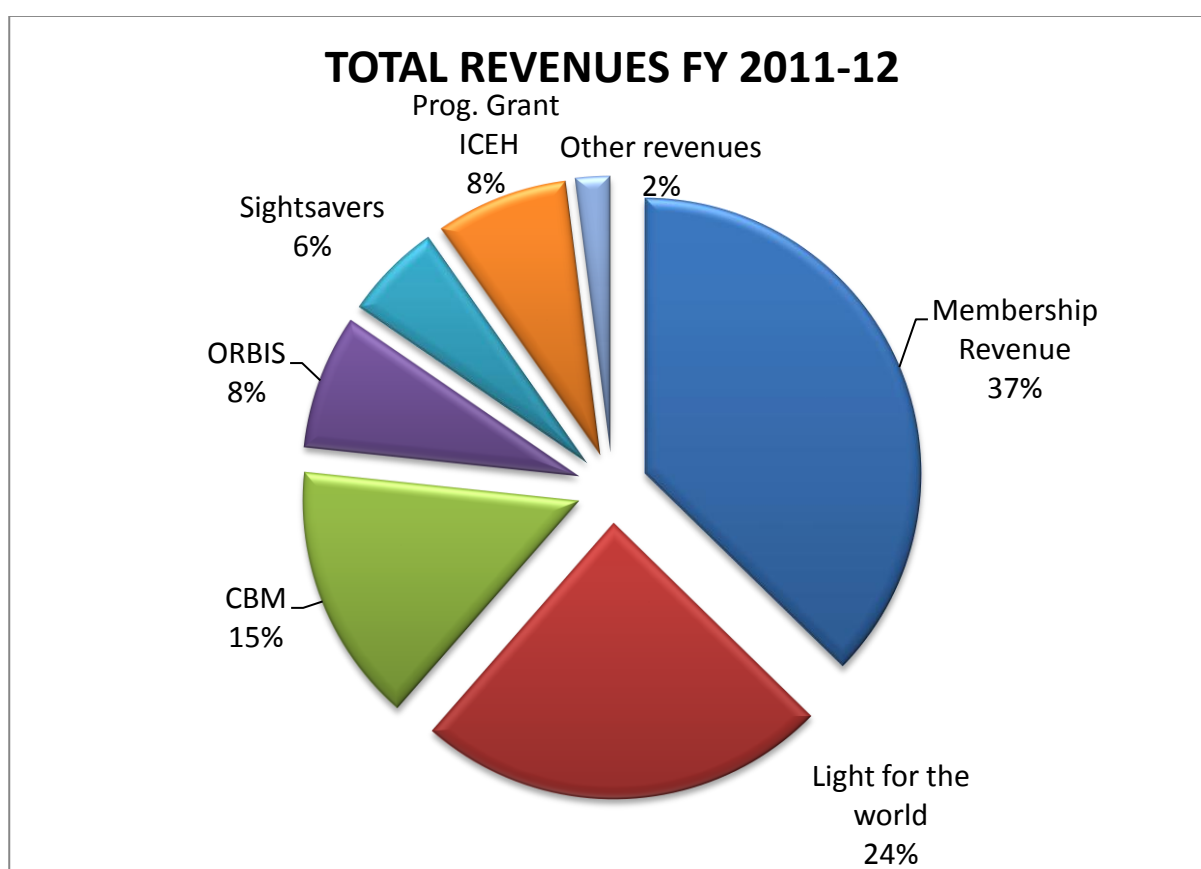
We are also thankful to AIOS, EBAI, COSI, ACOIN, who have participated and encouraged our programmes.

EXTRACT FROM THE AUDITED FINANCIAL REPORT FY 2011-12

PARTICULARS	LOCAL	FCRA	TOTAL
Opening Balance	20,35,852	6,78,395	27,14,247
A Total Incomes	21,96,719	30,52,947	52,49,666
B Total Expenditure	17,64,102	36,33,910	53,98,012
C Loans & Advances	(48,074)	1,04,050	55,976
Closing Balance	24,20,395	2,01,481	26,21,876

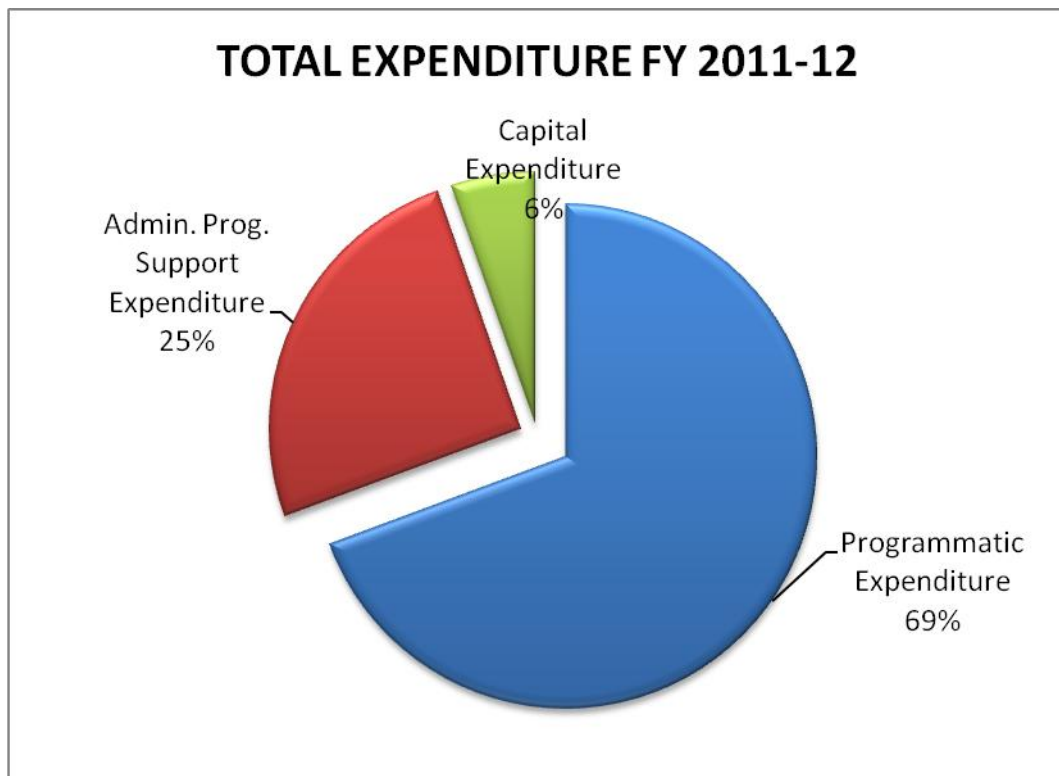
REVENUES FOR THE YEAR

REVENUES	AMOUNT (Rs.)	%
A Membership Revenue	19,58,837	37%
B Light for the world	12,66,556	24%
C CBM	7,99,504	15%
D ORBIS International	4,13,985	8%
E Sightsavers	3,00,000	6%
F Prog. Grant ICEH	4,06,031	8%
G Other revenues	1,04,753	2%
TOTAL	52,49,666	100%



TOTAL EXPENDITURE		TOTAL AMT (RS.)
A	Programmatic Expenditure	37,44,117
B	Admin. Prog. Support Expenditure	13,63,693
C	Capital Expenditure	2,90,203
TOTAL		53,98,013

EXPENDITURE FOR THE YEAR



Notes:

A) Fulfilled all statutory legal requirements

a. FC – 03 return and Annual IT returns for FY 2011-12 were promptly filed.

b. Quarterly and Annual TDS submitted.

B) Received 80-G of the Income Tax Act, 1961 vide order No. C.No: 464/71/2004-05/CIT, Dated 02.09.2011 issued by the Office of the Income Tax Department, Madurai

C) Audited Financial reports for the FY 2012-13 are available on request.

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